



CITY OF SANTA MARIA

**Section B**  
**Graphics and**  
**Budget Schedules**

# **GRAPHICS & BUDGET SUMMARY SCHEDULES**

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## **OVERVIEW**

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**This section provides pie charts and tables, which highlight key financial relationships and summarize the overall budget document.**

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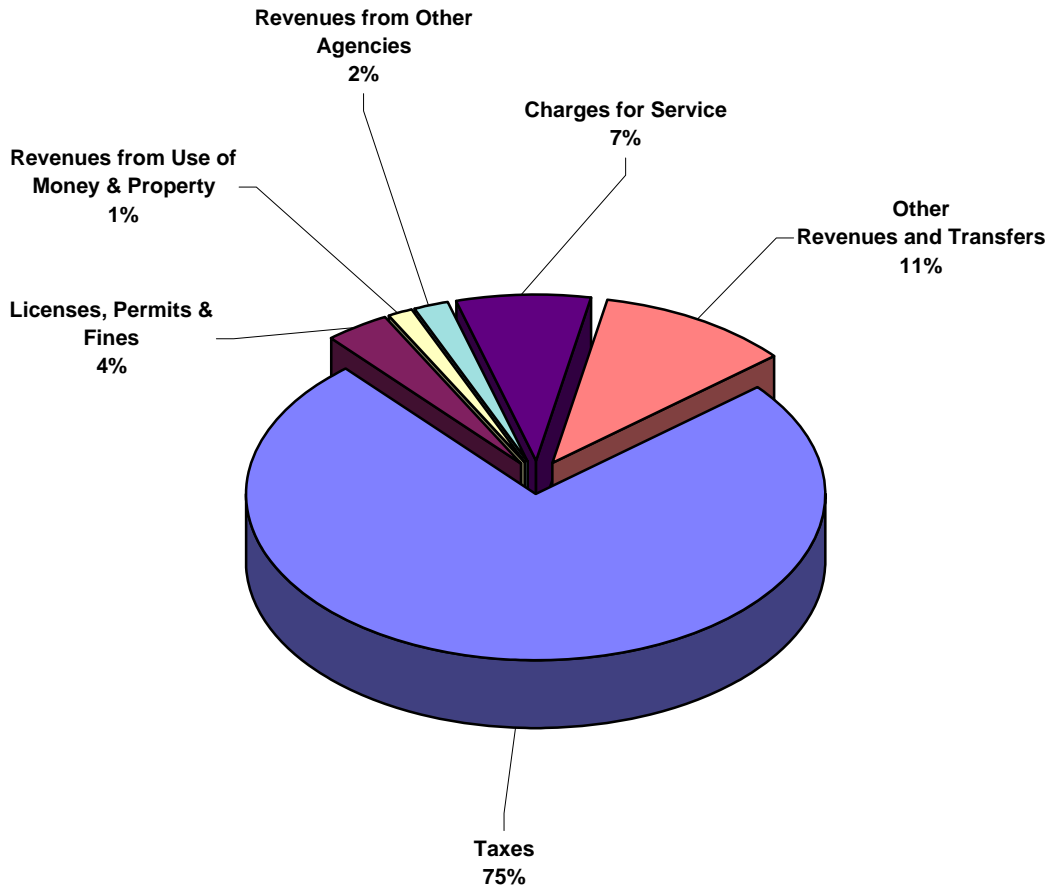
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# SOURCES OF FINANCING 2014-15

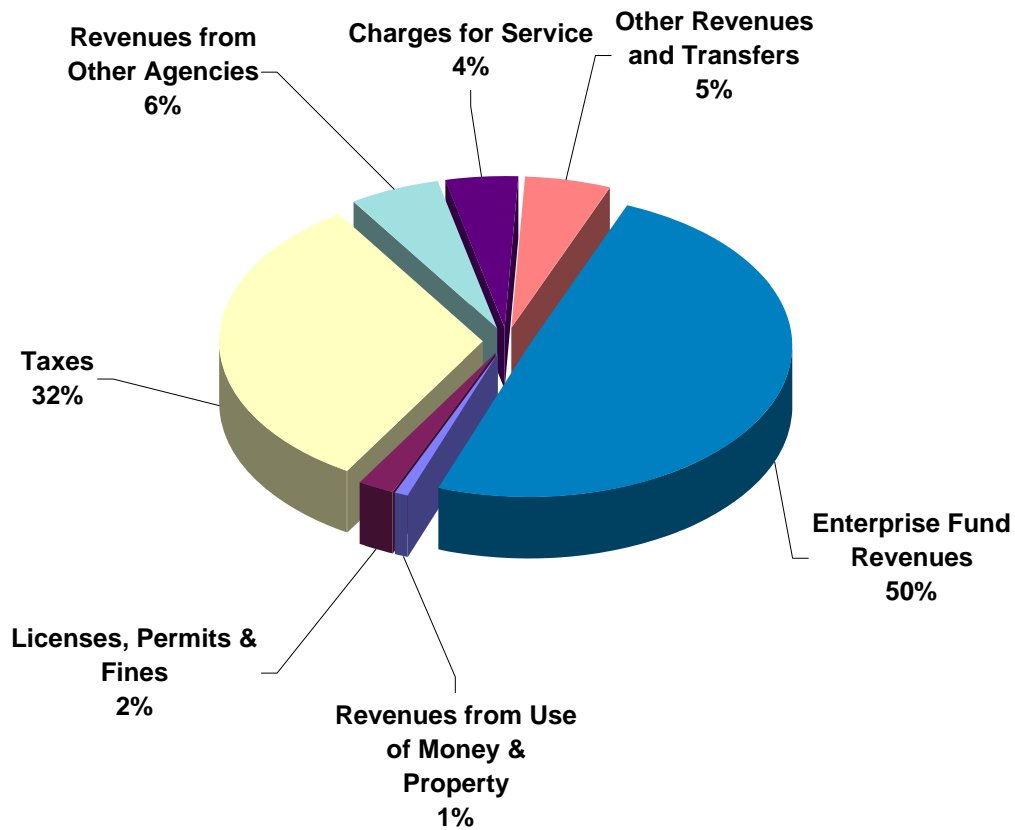
## GENERAL FUND



	Adopted 2013-14	Per Capita 2013-14	Proposed 2014-15	Per Capita 2014-15
<b>Population</b>		<b>100,411</b>		<b>101,103</b>
Taxes	\$ 43,847,810	\$ 437	\$ 45,508,190	\$ 450
Licenses, Permits & Fines	1,003,800	10	2,336,100	23
Revenues from Use of Money & Property	1,212,460	12	871,260	9
Revenues from Other Agencies	1,576,190	16	1,179,880	12
Charges for Service	4,497,200	45	4,500,210	45
Other Revenues and Transfers	6,792,920	68	6,611,440	65
<b>Total</b>	<b>\$ 58,930,380</b>	<b>\$ 588</b>	<b>\$ 61,007,080</b>	<b>\$ 604</b>

# SOURCES OF FINANCING 2014-15

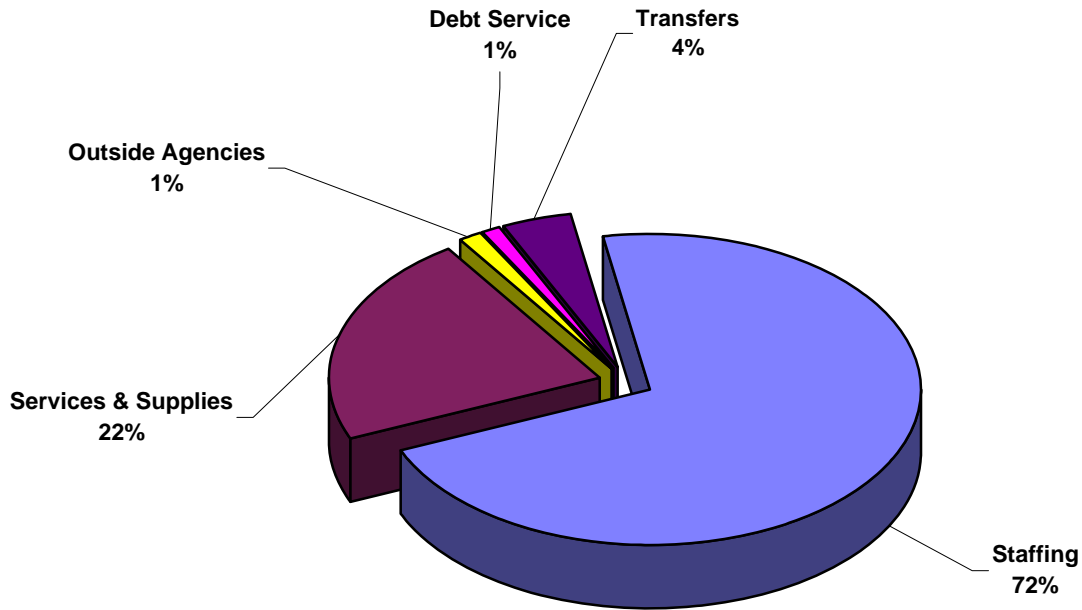
## ALL OPERATING FUNDS



	Adopted 2013-14	Per Capita 2013-14	Proposed 2014-15	Per Capita 2014-15
<b>Population</b>		<b>100,411</b>		<b>101,103</b>
Taxes	\$ 43,847,810	\$ 437	\$ 45,508,190	\$ 450
Licenses, Permits & Fines	1,376,050	14	3,256,100	32
Revenues from Use of Money & Property	1,349,580	13	993,070	10
Revenues from Other Agencies	7,862,800	78	8,143,110	81
Charges for Service	5,761,250	57	6,155,790	61
Other Revenues and Transfers	7,697,870	77	7,564,640	75
Enterprise Fund Revenues	62,290,780	620	69,887,430	691
<b>Total</b>	<b>\$ 130,186,140</b>	<b>\$ 1,296</b>	<b>\$ 141,508,330</b>	<b>\$ 1,400</b>

# BUDGET BY CATEGORY 2014-15

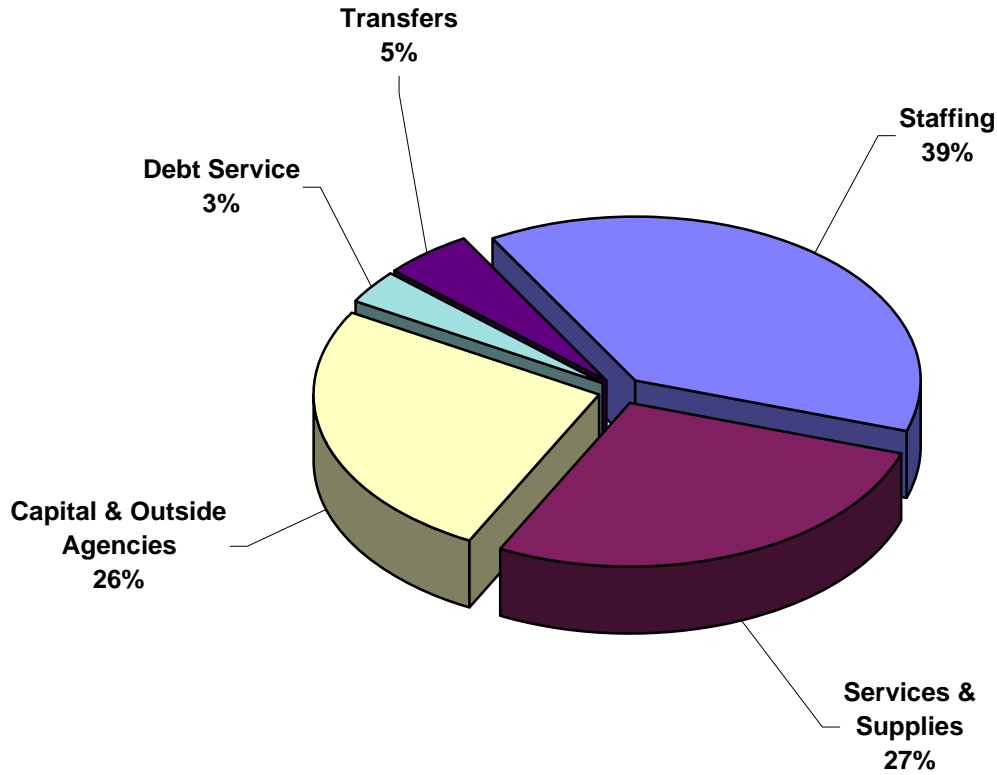
## GENERAL FUND



	Adopted 2013-14	Per Capita 2013-14	Proposed 2014-15	Per Capita 2014-15
<b>Population</b>		<b>100,411</b>		<b>101,103</b>
Staffing	\$ 42,377,110	\$ 422	\$ 43,672,290	\$ 432
Services & Supplies	12,781,320	127	13,381,160	132
Outside Agencies	1,168,280	12	838,410	8
Debt Service	3,335,890	33	653,240	6
Transfers	2,494,900	25	2,604,200	26
<b>Total</b>	<b>\$ 62,157,500</b>	<b>\$ 619</b>	<b>\$ 61,149,300</b>	<b>\$ 604</b>

# BUDGET BY CATEGORY 2014-15

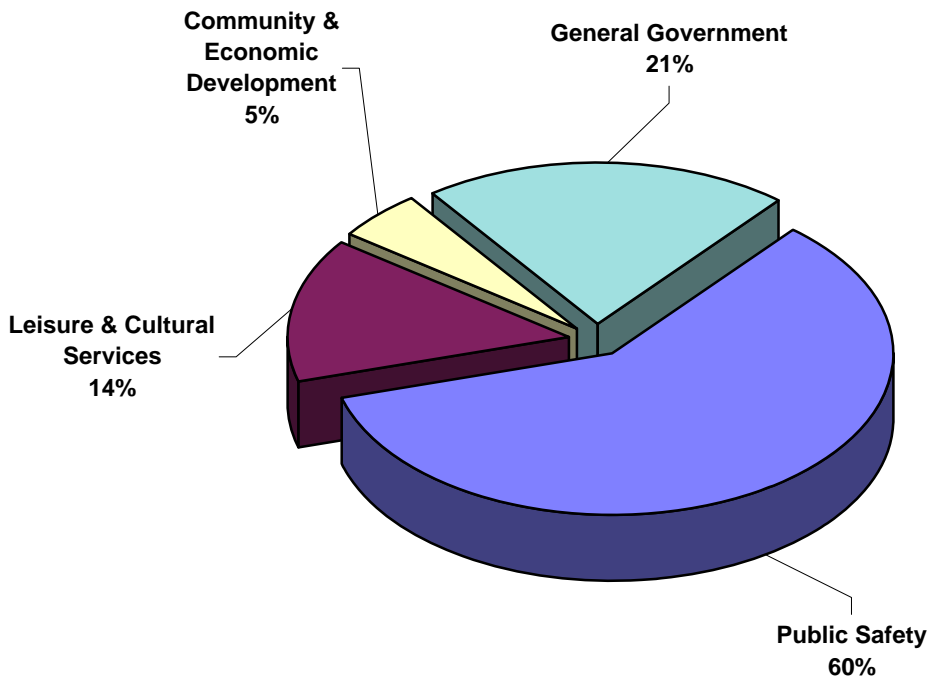
## ALL OPERATING FUNDS



	Adopted 2013-14	Per Capita 2013-14	Proposed 2014-15	Per Capita 2014-15
<b>Population</b>		<b>100,411</b>		<b>101,103</b>
Staffing	\$ 56,012,090	\$ 558	\$ 57,962,240	\$ 573
Services & Supplies	40,260,070	401	41,375,000	409
Capital & Outside Agencies	26,776,020	267	38,729,970	383
Debt Service	8,265,890	82	5,282,620	52
Transfers	5,384,400	54	7,369,450	73
<b>Total</b>	<b>\$ 136,698,470</b>	<b>\$ 1,362</b>	<b>\$ 150,719,280</b>	<b>\$ 1,490</b>

# BUDGET BY FUNCTION 2014-15

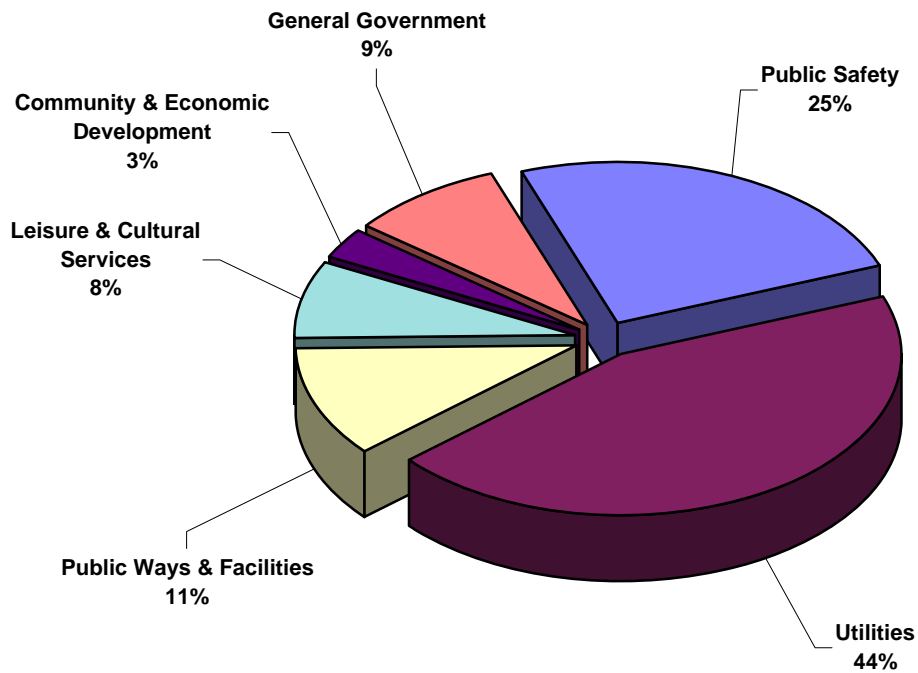
## GENERAL FUND



	Adopted 2013-14	Per Capita 2013-14	Proposed 2014-15	Per Capita 2014-15
<b>Population</b>		<b>100,411</b>		<b>101,103</b>
Public Safety	\$ 35,352,740	\$ 352	\$ 36,382,050	\$ 360
Leisure & Cultural Services	8,684,480	86	8,770,970	87
Community & Economic Development	3,071,560	31	3,060,320	30
General Government	15,048,720	150	12,935,960	128
<b>Total</b>	<b>\$ 62,157,500</b>	<b>\$ 619</b>	<b>\$ 61,149,300</b>	<b>\$ 605</b>

# BUDGET BY FUNCTION 2014-15

## ALL OPERATING FUNDS

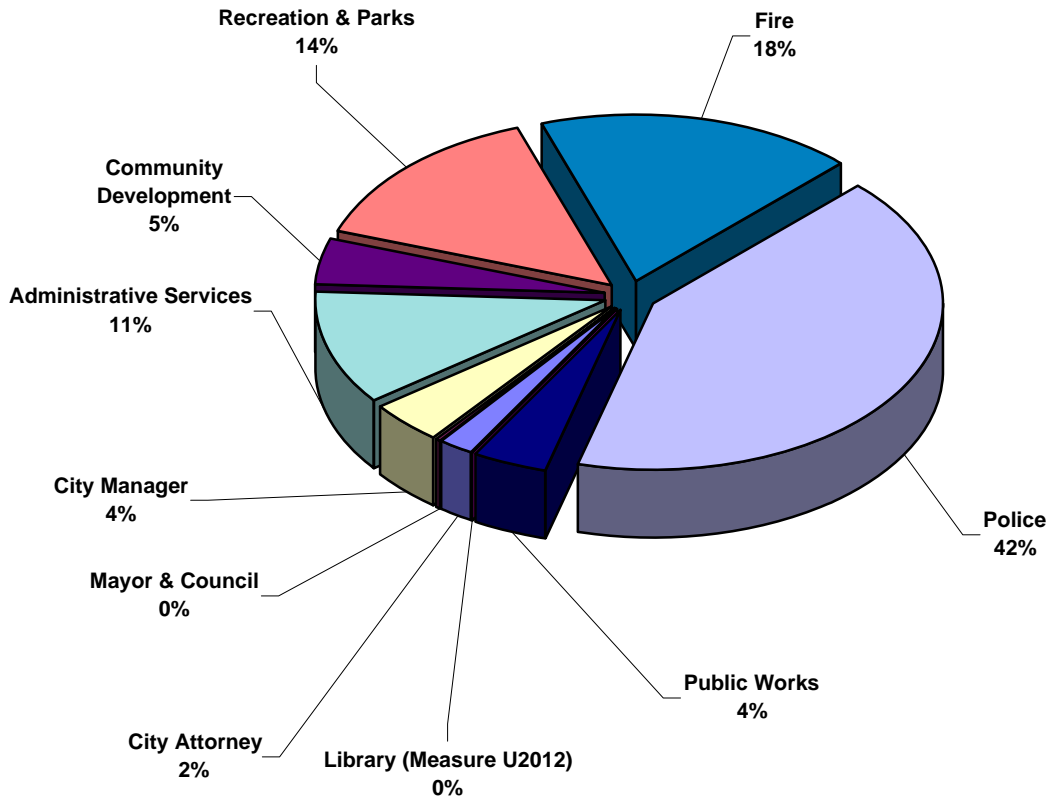


	Adopted 2013-14	Per Capita 2013-14	Proposed 2014-15	Per Capita 2014-15
<b>Population</b>		<b>100,411</b>		<b>101,103</b>
Public Safety	\$ 35,691,490	\$ 355	\$ 37,302,050	\$ 369
Utilities	57,093,880	569	67,051,570	663
Public Ways & Facilities	11,974,330	119	16,478,850	163
Leisure & Cultural Services	12,157,980	121	12,059,360	119
Community & Economic Development	4,498,670	45	4,636,650	46
General Government	15,282,120	152	13,190,800	130
<b>Total</b>	<b>\$ 136,698,470</b>	<b>\$ 1,361</b>	<b>\$ 150,719,280</b>	<b>\$ 1,490</b>



# BUDGET BY PROGRAM 2014-15

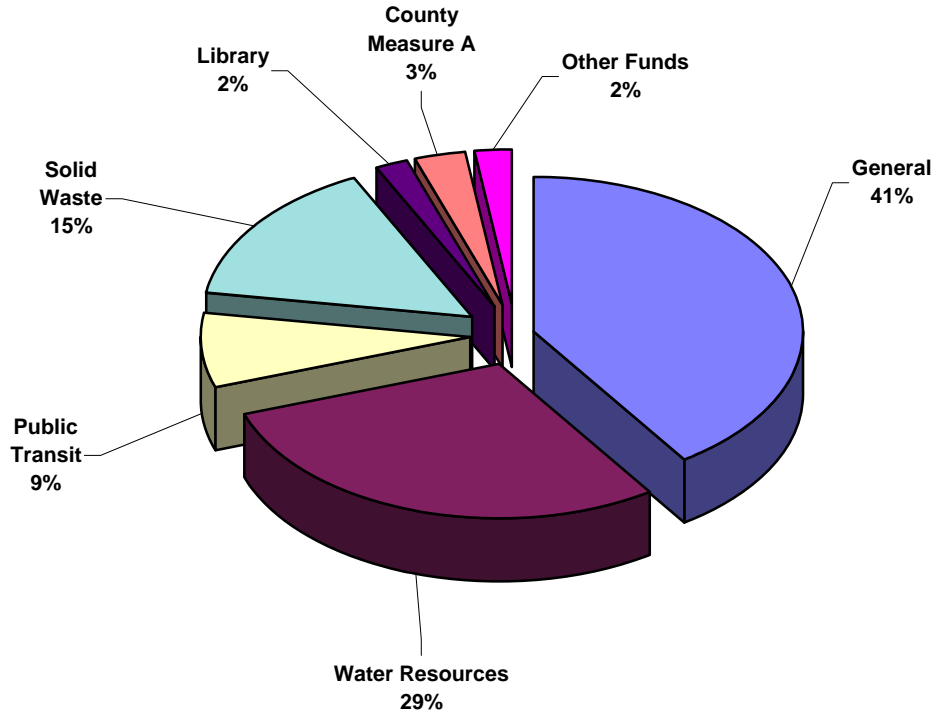
## GENERAL FUND



	Adopted 2013-14	Proposed 2014-15	Difference
Mayor & Council	\$ 177,120	\$ 185,080	\$ 7,960
City Attorney	1,178,390	1,196,070	17,680
City Manager	2,464,610	2,553,940	89,330
Administrative Services	9,024,180	6,762,320	(2,261,860)
Community Development	2,825,590	2,793,730	(31,860)
Recreation & Parks	8,613,840	8,714,560	100,720
Fire	10,781,300	10,908,380	127,080
Police	24,571,440	25,473,670	902,230
Public Works	2,450,390	2,505,140	54,750
Library (Measure U2012)	70,640	56,410	(14,230)
<b>Total</b>	<b>\$ 62,157,500</b>	<b>\$ 61,149,300</b>	<b>\$ (1,008,200)</b>

# BUDGET BY FUND 2014-15

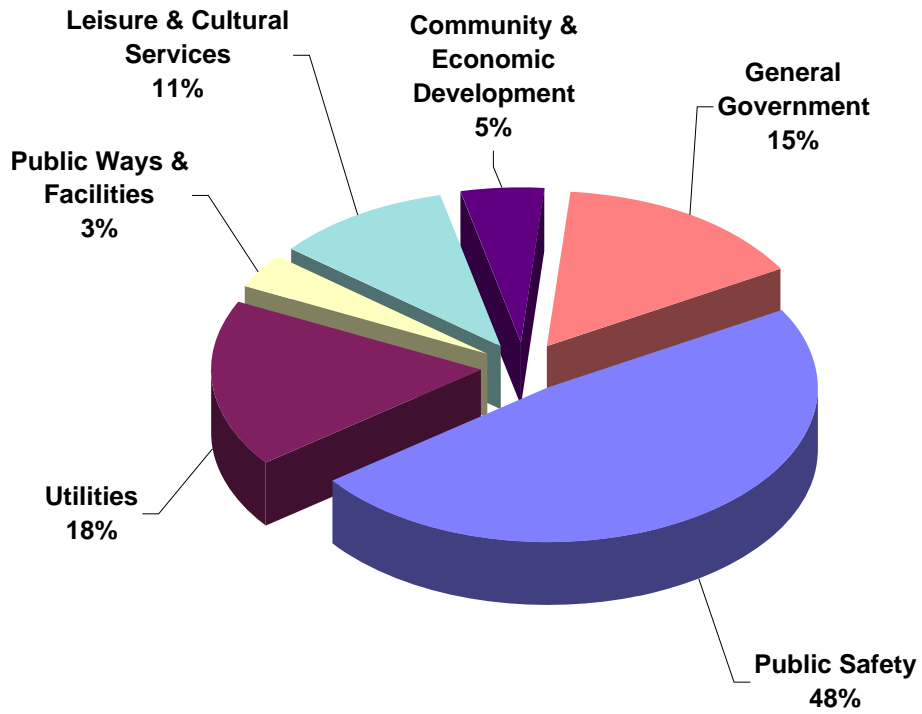
## ALL OPERATING FUNDS



	<b>Adopted 2013-14</b>	<b>Proposed 2014-15</b>
General	\$ 62,157,500	\$ 61,149,300
Water Resources	37,146,820	43,749,950
Solid Waste	19,947,060	23,301,620
Public Transit	7,565,180	11,796,410
Library	2,808,900	2,868,390
Park Acquisition & Development	539,600	255,000
Residential Development Tax	125,000	165,000
Business Attraction Loan		300,000
County Measure A	4,409,150	4,682,440
Community Development Block Grant	1,397,110	1,276,330
Successor Agency to the RDA	30,000	
Public Access TV	233,400	254,840
Traffic Safety	338,750	920,000
<b>Total</b>	<b>\$ 136,698,470</b>	<b>\$ 150,719,280</b>

# FULL-TIME POSITIONS 2014-15

## ALL FUNDS



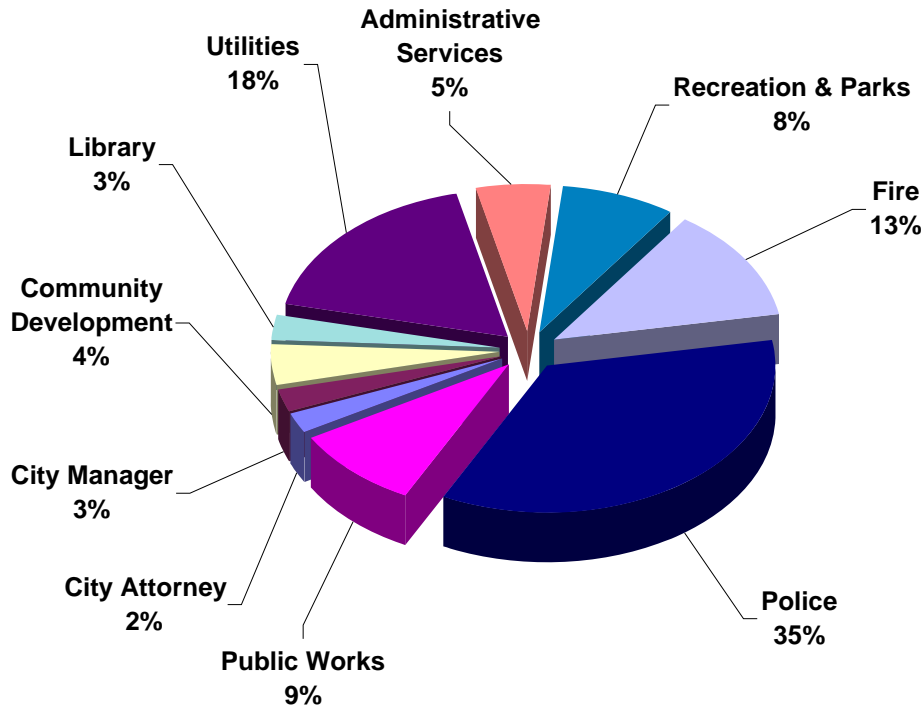
	Authorized 2013-14	Proposed 2014-15	Proposed 2015-16
Public Safety	225	230	230
Utilities	86	85	85
Public Ways & Facilities	17	17	17
Leisure & Cultural Services	50	51	51
Community & Economic Development	24	23	23
General Government	71	74	74
<b>Total</b>	<b>473</b>	<b>480</b>	<b>480</b>

# FULL-TIME POSITIONS 2014-15

ALL FUNDS

## 10 - Year Analysis of Changes In Full-Time Positions

Full-Time Positions In 2014-15



	Authorized 2004-05	Proposed 2014-15	Net Difference	Percent Difference
City Attorney	8	11	3	0.72%
City Manager	12	12		0.00%
Administrative Services	22	26	4	0.96%
Community Development	21	21		0.00%
Library	13	13		0.00%
Recreation & Parks	37	38	1	0.24%
Fire	49	60	11	2.64%
Police	149	170	21	5.05%
Public Works	43	44	1	0.24%
Utilities	62	85	23	5.53%
<b>Total</b>	<b>416</b>	<b>480</b>	<b>64</b>	<b>15.38%</b>
Population	85,325	101,103		
Employees per 1,000 Residents	4.88	4.75		

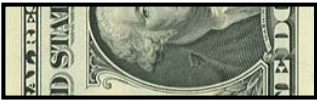
# GRAPHICS & BUDGET SUMMARY SCHEDULES

## GENERAL FUND PROGRAMMATIC COSTS

The following example is designed to illustrate the breakdown for every dollar spent in the General Fund, and how much is allocated toward each department and/or service. This includes Measure U2012 appropriations.



41.6% Police Department



17.8% Fire Department



14.2% Recreation and Parks Department



11.1% Administrative Services and Outside Agency Contracts



4.6% Community Development Department



4.2% City Manager, Human Resources and City Clerk



4.1% Public Works Department



2.3% City Attorney, Mayor and City Council



0.1% Library (Measure U2012)

# GRAPHICS & BUDGET SUMMARY SCHEDULES

## WHAT \$1.66 PER DAY PAYS FOR IN CITY SERVICES

Consumers watch the cost of everyday items closely. A ride on a City bus costs \$1.25. Gasoline is about \$4.10 per gallon. The standard cable television bill is \$78 per month or \$2.60 per day. By comparison, residents pay about \$1.66 per day for these City services:



69 cents

Police Services



30 cents

Fire Services



24 cents

Recreation and Parks Services



18 cents

Administrative Services and (outside) contractual services



7 cents

Community Development Services



7 cents

Public Works Services



7 cents

City Manager, Human Resources and City Clerk Service (and Animal Control contractual services)



4 cents

City Attorney and City Council Services

Notes: This chart includes Measure U2012 expenditures. Additionally, the Utilities Department operates as an Enterprise Fund and the Library receives County funds toward operations.

# SCHEDULE OF REVENUES

	Actual 2012-13	Adopted 2013-14	Year-End Estimated 2013-14	Proposed 2014-15	Proposed 2015-16
<b>GENERAL FUND (FUND 001)</b>					
Taxes:					
Secured	\$ 7,679,250	\$ 7,621,640	\$ 7,773,850	\$ 7,918,470	\$ 8,206,750
Unsecured	328,270	332,000	329,000	330,000	335,000
Property Tax In Lieu of VLF	6,481,460	6,582,570	6,588,050	6,761,320	6,875,220
Sales & Use	17,920,680	17,996,000	18,140,000	18,703,000	19,264,090
Sales & Use - Safety	250,140	246,000	250,000	257,500	265,250
Franchises	3,849,980	4,027,390	4,049,000	4,202,900	4,367,970
Transient Occupancy	2,532,030	2,557,210	2,600,000	2,808,000	3,032,640
Business License	305,010	322,000	309,000	456,000	609,250
Property Transfer	190,810	150,000	175,000	180,000	185,000
Total Taxes	39,537,630	39,834,810	40,213,900	41,617,190	43,141,170
Licenses, Permits & Fines:					
Construction Permits	1,084,190	908,000	1,608,000	2,233,000	2,233,500
Taxi & Mobile Home Fees	20,680	20,500	25,800	25,100	25,100
Criminal Fines & Penalties	76,780	75,300	110,000	78,000	78,800
Total Licenses, Permits & Fines	1,181,650	1,003,800	1,743,800	2,336,100	2,337,400
Revenue from Use of Money & Property					
Interest Earned	671,160	1,020,000	700,000	600,000	500,000
Rental Income	317,430	192,460	187,470	271,260	273,690
Total Revenue from Use of Money & Property	988,590	1,212,460	887,470	871,260	773,690
Revenues from Other Agencies:					
Motor Vehicle License Fees	51,360		42,560	43,000	43,000
Homeowners' Tax Relief	50,500	50,000	47,860	50,000	51,000
Property Tax In Lieu	86,570	88,000	88,470	90,000	91,000
Mandated Costs	34,740	45,000	35,000	36,000	38,000
P.O.S.T.	45,710	32,000	45,000	50,000	50,000
Other Subventions	1,370,150	1,361,190	1,558,720	910,880	493,050
Total Revenue from Other Agencies	1,639,030	1,576,190	1,817,610	1,179,880	766,050
Charges for Service:					
Recreation Programs	458,580	446,400	425,580	316,630	323,030
Recreation Income	229,080	200,850	228,420	221,150	225,750
Aquatics	367,370	322,300	371,300	433,000	434,000
Zoning & Subdivision Fees	176,630	170,070	162,160	172,000	182,300
Law Enforcement	704,460	606,100	577,700	834,200	834,200
Fire Services	997,250	1,185,030	1,214,490	1,206,500	1,216,970
Engineering Reimbursements	661,520	375,650	367,650	382,000	382,000
Comm/Dev. Reimbursements	58,750	600	70,500	60,500	62,500
Weed Abatement	3,630	3,000	3,000	3,200	3,300
Services Rendered Other Agencies	1,210	200	200	200	200
Engr. Plan Check & Inspections	118,120	82,000	265,310	105,830	106,460
Impacted Soils	1,539,620	1,105,000	1,055,000	765,000	770,000
Total Charges for Service	5,316,220	4,497,200	4,741,310	4,500,210	4,540,710
Other Revenue:					
Prior Year & Damage Recovery	144,790	8,000	5,050	10,100	10,100
Sale of Property - Real	6,880	4,250	42,050	4,250	4,250
Sale of Maps, Plans & Others	90,340	58,900	54,000	55,400	56,550
Other Miscellaneous Revenue	1,056,980	14,300	18,100	17,700	18,950
Operating Transfers In	2,460,390	4,983,520	4,983,520	4,787,550	4,357,020
Cost Allocation Transfers	1,690,070	1,723,950	1,690,070	1,736,440	1,736,440
Total Other Revenue	5,449,450	6,792,920	6,792,790	6,611,440	6,183,310
Sub-Total General Fund Revenues	\$ 54,112,570	\$ 54,917,380	\$ 56,196,880	\$ 57,116,080	\$ 57,742,330
<b>MEASURE U2012 (FUND 011)</b>					
Measure U2012 Transaction & Use Tax	\$ 2,616,240	\$ 4,013,000	\$ 3,774,000	\$ 3,891,000	\$ 4,006,930
Total General Fund Revenues	\$ 56,728,810	\$ 58,930,380	\$ 59,970,880	\$ 61,007,080	\$ 61,749,260

# SCHEDULE OF REVENUES

	Actual 2012-13	Adopted 2013-14	Year-End Estimated 2013-14	Proposed 2014-15	Proposed 2015-16
<b>WATER RESOURCES (FUND 002 &amp; 004)</b>					
Water Sales	\$ 29,695,710	\$ 28,545,000	\$ 30,842,000	\$ 30,872,000	\$ 32,022,370
Wastewater Charges	7,649,640	6,996,000	7,762,000	7,707,100	7,907,560
Connections & Reimbursements	189,210	500,000	250,930	190,000	192,280
Interest Income	267,200	260,000	232,000	200,000	180,000
Other	821,610	414,000	498,900	509,440	516,740
Total Revenues	\$ 38,623,370	\$ 36,715,000	\$ 39,585,830	\$ 39,478,540	\$ 40,818,950
<b>SOLID WASTE (FUND 003 &amp; FUND 010)</b>					
Charges for Service	\$ 18,283,860	\$ 17,933,000	\$ 19,107,430	\$ 19,379,000	\$ 19,788,000
Interest Income	318,490	512,000	486,000	505,000	507,530
Other Income	283,120	134,100	145,920	137,000	137,000
State Grants	103,960				
Total Revenues	\$ 18,989,430	\$ 18,579,100	\$ 19,739,350	\$ 20,021,000	\$ 20,432,530
<b>LIBRARY FUND (FUND 009)</b>					
County Grants	\$ 854,490	\$ 850,000	\$ 991,880	\$ 1,024,900	\$ 1,024,900
State Grants	15,770		15,590		
Charges for Service	159,100	136,590	151,100	146,420	146,490
Operating Transfers In	1,438,660	1,438,660	1,438,660	1,538,660	1,538,660
Total Revenues	\$ 2,468,020	\$ 2,425,250	\$ 2,597,230	\$ 2,709,980	\$ 2,710,050
<b>TRAFFIC SAFETY ( FUND 013)</b>					
Vehicle Code Fines	\$ 296,080	\$ 372,250	\$ 300,000	\$ 920,000	\$ 920,000
Total Revenues	\$ 296,080	\$ 372,250	\$ 300,000	\$ 920,000	\$ 920,000
<b>PARK ACQUISITION (FUND 016)</b>					
Park Acquisition Fees	\$ 55,300	\$ 22,050	\$ 112,480	\$ 352,000	\$ 909,050
Total Revenues	\$ 55,300	\$ 22,050	\$ 112,480	\$ 352,000	\$ 909,050
<b>RESIDENTIAL DEV TAX (FUND 028)</b>					
Park Development Fees	\$ 57,400	\$ 43,000	\$ 110,920	\$ 61,000	\$ 91,010
Total Revenues	\$ 57,400	\$ 43,000	\$ 110,920	\$ 61,000	\$ 91,010
<b>BUSINESS ATTRACTION LOAN (FUND 040)</b>					
Loan Repayments	\$ 46,900	\$ 105,910	\$ 43,000	\$ 105,810	\$ 105,850
Total Revenues	\$ 46,900	\$ 105,910	\$ 43,000	\$ 105,810	\$ 105,850
<b>COUNTY MEASURE A (FUND 068)</b>					
Sales Tax (County 1/2 % - Meas A)	\$ 4,540,820	\$ 4,190,260	\$ 4,487,110	\$ 4,616,900	\$ 4,766,590
Interest Income	28,890		13,000	15,000	15,000
Other	298,020	290,000	236,400	236,500	236,500
Total Revenues	\$ 4,867,730	\$ 4,480,260	\$ 4,736,510	\$ 4,868,400	\$ 5,018,090
<b>PUBLIC TRANSIT (FUND 066 &amp; 067)</b>					
Federal Grant - Operating	\$ 462,350	\$ 184,270	\$ 312,390	\$ 551,000	\$ 551,000
Federal Grant - Capital	800,970	1,873,210	2,075,500	2,617,010	2,617,010
State Gas Tax	2,589,460	3,125,560	4,322,280	4,307,000	4,307,000
Passenger Fares	1,188,290	786,440	784,500	804,000	804,000
Interest	90,270	39,200	52,650	41,200	41,380
Other	608,280	988,000	3,305,710	2,067,680	909,110
Total Revenues	\$ 5,739,620	\$ 6,996,680	\$ 10,853,030	\$ 10,387,890	\$ 9,229,500
<b>CDBG (FUND 948)</b>					
CDBG Federal Grants	\$ 1,609,480	\$ 1,170,000	\$ 1,339,620	\$ 1,276,330	\$ 1,312,830
Program Income	5,290	76,350	43,100	45,100	45,100
Total Revenues	\$ 1,614,770	\$ 1,246,350	\$ 1,382,720	\$ 1,321,430	\$ 1,357,930
<b>SUCCESSOR AGENCY (FUND 959)</b>					
Interest Income	\$ 390	\$	\$	\$	\$
Rental Income		30,000			
Total Revenues	\$ 390	\$ 30,000	\$	\$	\$



## SCHEDULE OF REVENUES

	Actual 2012-13	Adopted 2013-14	Year-End Estimated 2013-14	Proposed 2014-15	Proposed 2015-16
<b>PEG ACCESS TV (FUND 998)</b>					
Public Access TV	\$ 237,490	\$ 236,400	\$ 236,400	\$ 240,000	\$ 242,000
PEG Access-Contributions				30,000	30,000
PEG-Program Revenue	3,390	2,300	4,000	4,200	4,200
Interest Income	1,240	1,210	600	1,000	1,000
Total Revenues	\$ 242,120	\$ 239,910	\$ 241,000	\$ 275,200	\$ 277,200
<b>TOTAL OPERATING FUNDS</b>					
	\$ 129,729,940	\$ 130,186,140	\$ 139,672,950	\$ 141,508,330	\$ 143,619,420
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>					
Growth Mitigation	\$ 839,280	\$ 1,372,950	\$ 1,793,490	\$ 1,594,330	\$ 3,798,820
Assessment Districts	4,072,570	4,040,380	4,030,120	4,061,040	4,080,510
Stowell Parking & Lighting District	50,710	49,520	203,820	48,120	49,120
Grant Funds	221,060	66,100	60,000	65,500	65,530
Total Revenues	\$ 5,183,620	\$ 5,528,950	\$ 6,087,430	\$ 5,768,990	\$ 7,993,980
<b>CAPITAL PROJECT FUNDS</b>					
General Fund Capital Projects	\$ 606,190	\$ 1,976,390	\$ 2,132,520	\$ 8,106,350	\$ 106,130
Gas Tax & Local Transportation	2,305,490	2,628,450	2,713,360	2,605,350	2,631,110
Developer / Grant Street Projects	2,039,220	291,930	2,627,050	2,627,050	2,627,050
Total Revenues	\$ 4,950,900	\$ 4,896,770	\$ 7,472,930	\$ 13,338,750	\$ 5,364,290
<b>INTERNAL SERVICE FUNDS</b>					
Fleet Services	\$ 5,871,430	\$ 6,009,140	\$ 6,042,390	\$ 6,155,170	\$ 6,523,150
Equipment	1,980,760	1,616,850	1,625,300	1,680,160	1,681,710
LEAF Fund	(23,220)				
Insurance Funds	2,715,530	2,744,870	2,755,470	3,245,570	3,245,870
Total Revenues	\$ 10,544,500	\$ 10,370,860	\$ 10,423,160	\$ 11,080,900	\$ 11,450,730
<b>GRAND TOTAL</b>					
	\$ 150,408,960	\$ 150,982,720	\$ 163,656,470	\$ 171,696,970	\$ 168,428,420

# SCHEDULE OF EXPENDITURES

	Actual 2012-13	Adopted 2013-14	Year-End Estimated 2013-14	Proposed 2014-15	Proposed 2015-16
<b>GENERAL FUND:</b>					
<b>PROGRAM APPROPRIATIONS</b>					
Salaries & Benefits	\$ 43,775,570	\$ 42,377,110	\$ 40,512,150	\$ 43,672,290	\$ 44,558,550
Services & Supplies	10,852,690	12,781,320	12,123,050	13,381,160	13,667,900
Total Operating Cost	54,628,260	55,158,430	52,635,200	57,053,450	58,226,450
Outside Agencies	1,171,150	1,168,280	1,551,880	838,410	838,410
Debt Service	2,653,690	3,335,890	2,943,440	653,240	653,240
Transfers	2,388,770	2,494,900	2,494,900	2,604,200	2,604,200
Total General Fund	\$ 60,841,870	\$ 62,157,500	\$ 59,625,420	\$ 61,149,300	\$ 62,322,300
<b>SUMMARY OF SERVICE PROGRAMS</b>					
Mayor & Council	158,460	177,120	173,760	185,080	185,960
City Attorney	1,040,320	1,106,450	1,119,960	1,126,770	1,146,260
City Manager	2,208,710	2,464,610	2,441,450	2,553,940	2,591,770
Administrative Services	8,555,790	8,914,170	8,483,110	6,653,590	6,684,500
Community Development	2,549,830	2,825,590	2,259,100	2,793,730	2,847,840
Recreation & Parks	7,743,230	8,464,770	8,295,600	8,566,260	8,666,960
Fire	13,723,450	8,762,390	8,765,490	9,207,050	9,396,630
Police	21,012,190	22,758,330	21,397,360	23,465,410	24,022,700
Public Works	2,254,050	2,450,390	2,279,590	2,505,140	2,544,790
Sub-Total General Fund	59,246,030	57,923,820	55,215,420	57,056,970	58,087,410
<b>Measure U2012:</b>					
Police	347,330	1,813,110	1,949,000	2,008,260	2,099,770
Fire	1,201,560	2,018,910	2,188,370	1,701,330	1,741,050
Recreation & Parks	5,420	149,070	50,000	148,300	154,350
Library	21,790	70,640	48,000	56,410	57,790
City Attorney	5,520	71,940	66,000	69,300	73,200
Administrative Services	14,220	110,010	108,630	108,730	108,730
Sub-Total Measure U2012	1,595,840	4,233,680	4,410,000	4,092,330	4,234,890
TOTAL GENERAL FUND	\$ 60,841,870	\$ 62,157,500	\$ 59,625,420	\$ 61,149,300	\$ 62,322,300
<b>OPERATING FUNDS:</b>					
<b>PROGRAM APPROPRIATIONS</b>					
Salaries & Benefits	\$ 55,715,510	\$ 56,012,090	\$ 52,511,990	\$ 57,962,240	\$ 59,095,380
Services & Supplies	35,453,460	40,260,070	38,418,360	41,375,000	41,933,220
Total Operating Cost	91,168,970	96,272,160	90,930,350	99,337,240	101,028,600
Capital & Outside Agencies	23,573,680	26,776,020	36,533,740	38,729,970	38,488,050
Debt Service	5,070,360	8,265,890	7,797,570	5,282,620	5,282,620
Transfers	5,245,140	5,384,400	5,514,770	7,369,450	6,142,620
Total	\$ 125,058,150	\$ 136,698,470	\$ 140,776,430	\$ 150,719,280	\$ 150,941,890
<b>SUMMARY OF SERVICE PROGRAMS</b>					
General	60,841,870	62,157,500	59,625,420	61,149,300	62,322,300
Water Resources	30,680,780	37,146,820	36,969,810	43,749,950	47,422,630
Solid Waste	17,621,630	19,947,060	23,882,330	23,301,620	22,151,550
Public Transit	6,584,400	7,565,180	9,252,000	11,796,410	8,689,090
Library	2,611,160	2,808,900	2,734,180	2,868,390	2,907,080
Park Acquisition & Development	388,900	539,600	849,210	255,000	80,000
Residential Development Tax	263,790	125,000	218,940	165,000	90,000
Business Attraction Loan				300,000	
County Measure A	3,905,280	4,409,150	5,527,320	4,682,440	4,789,640
Community Development Block Grant	1,623,930	1,397,110	1,138,850	1,276,330	1,312,830
Successor Agency to the RDA	390	30,000			
Public Access TV	230,830	233,400	239,620	254,840	256,770
Traffic Safety	305,190	338,750	338,750	920,000	920,000
TOTAL OPERATING FUNDS	125,058,150	136,698,470	140,776,430	150,719,280	150,941,890
Landscape Services, Mitigation & Grant Fun	4,970,800	4,531,030	4,528,120	8,573,510	4,812,600
Capital Projects	9,627,220	18,057,190	18,585,050	10,980,240	3,111,630
Internal Service Funds	10,655,700	15,892,740	18,119,300	15,081,010	14,234,850
<b>GRAND TOTAL</b>	<b>\$ 150,311,870</b>	<b>\$ 175,179,430</b>	<b>\$ 182,008,900</b>	<b>\$ 185,354,040</b>	<b>\$ 173,100,970</b>

# FUND ANALYSIS

## FOR 2013-14

Fund	Audited 06/30/13 Unrestricted Fund Balance	FINANCING SOURCES	
		Resources	
		Expected Revenue	Transfers In
<b>GENERAL FUND</b>			
General	\$ 9,567,590	\$ 49,523,290	\$ 6,673,590
Measure U2012	1,020,450	3,774,000	
<b>TOTAL GENERAL FUND</b>	<b>10,588,040</b>	<b>53,297,290</b>	<b>6,673,590</b>
<b>ENTERPRISE FUNDS</b>			
Water Resources	41,609,320	39,585,830	
Solid Waste	47,703,490	19,739,350	
Public Transit	(885,640)	10,853,030	
<b>TOTAL ENTERPRISE FUNDS</b>	<b>88,427,170</b>	<b>70,178,210</b>	
<b>SPECIAL REVENUE FUNDS</b>			
Library	301,650	1,158,570	1,438,660
Park Acq. & Dev. (Quimby)	829,780	112,480	
Park Residential Development Tax	372,310	110,920	
Business Attraction Loan	873,310	43,000	
County Measure A	2,658,730	4,526,510	210,000
CDBG - Block Grant	432,620	1,382,720	
Public Access TV	186,790	241,000	
Traffic Safety	50,600	300,000	
<b>Total Special Revenue Funds</b>	<b>5,705,790</b>	<b>7,875,200</b>	<b>1,648,660</b>
<b>TOTAL OPERATING FUNDS</b>	<b>104,721,000</b>	<b>131,350,700</b>	<b>8,322,250</b>
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation	(1,391,650)	1,793,490	
Landscape Services	3,006,760	2,649,840	1,380,280
Parking & Lighting District	(39,730)	47,990	155,830
Grant Funds	834,620	60,000	
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>	<b>2,410,000</b>	<b>4,551,320</b>	<b>1,536,110</b>
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects	10,108,600	50,000	2,082,520
Gas Tax & Local Transportation	3,036,370	2,713,360	
Developer / Grant Street Projects	(431,910)	2,627,050	
Convention Center Trust	1,976,390		
<b>Total Capital Projects Funds</b>	<b>14,689,450</b>	<b>5,390,410</b>	<b>2,082,520</b>
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services	13,170,450	6,042,390	
Equipment	3,718,200	1,625,300	
LEAF Fund	6,284,170		
Insurance Funds	767,720	2,755,470	
<b>Total Internal Service Funds</b>	<b>23,940,540</b>	<b>10,423,160</b>	
<b>GRAND TOTAL</b>	<b>\$ 145,760,990</b>	<b>\$ 151,715,590</b>	<b>\$ 11,940,880</b>

<b>FINANCING USES</b>				
<b>Total Available Financing</b>	<b>Uses</b>		<b>Total Financing Uses</b>	<b>Estimated 6/30/14 Unrestricted Fund Balance</b>
	<b>Expenditures</b>	<b>Transfers Out</b>		
\$ 56,196,880	\$ 52,826,650	\$ 2,388,770	\$ 55,215,420	\$ 10,549,050
3,774,000	4,303,870	106,130	4,410,000	384,450
<u>59,970,880</u>	<u>57,130,520</u>	<u>2,494,900</u>	<u>59,625,420</u>	<u>10,933,500</u>
39,585,830	36,428,640	541,170	36,969,810	44,225,340
19,739,350	23,374,200	508,130	23,882,330	43,560,510
10,853,030	9,140,670	111,330	9,252,000	715,390
<u>70,178,210</u>	<u>68,943,510</u>	<u>1,160,630</u>	<u>70,104,140</u>	<u>88,501,240</u>
2,597,230	2,734,180		2,734,180	164,700
112,480	849,210		849,210	93,050
110,920	218,940		218,940	264,290
43,000				916,310
4,736,510	4,357,850	1,169,470	5,527,320	1,867,920
1,382,720	904,090	234,760	1,138,850	676,490
241,000	228,480	11,140	239,620	188,170
300,000	25,250	313,500	338,750	11,850
<u>9,523,860</u>	<u>9,318,000</u>	<u>1,728,870</u>	<u>11,046,870</u>	<u>4,182,780</u>
<u>139,672,950</u>	<u>135,392,030</u>	<u>5,384,400</u>	<u>140,776,430</u>	<u>103,617,520</u>
1,793,490	311,410		311,410	90,430
4,030,120	2,928,110	1,183,310	4,111,420	2,925,460
203,820	104,530	760	105,290	58,800
60,000				894,620
<u>6,087,430</u>	<u>3,344,050</u>	<u>1,184,070</u>	<u>4,528,120</u>	<u>3,969,310</u>
2,132,520	7,188,900	6,210	7,195,110	5,046,010
2,713,360	3,256,290	657,810	3,914,100	1,835,630
2,627,050	5,499,450		5,499,450	(3,304,310)
		1,976,390	1,976,390	
<u>7,472,930</u>	<u>15,944,640</u>	<u>2,640,410</u>	<u>18,585,050</u>	<u>3,577,330</u>
6,042,390	10,179,300	118,260	10,297,560	8,915,280
1,625,300	1,826,120	10,590	1,836,710	3,506,790
		2,500,000	2,500,000	3,784,170
<u>2,755,470</u>	<u>3,381,880</u>	<u>103,150</u>	<u>3,485,030</u>	<u>38,160</u>
<u>10,423,160</u>	<u>15,387,300</u>	<u>2,732,000</u>	<u>18,119,300</u>	<u>16,244,400</u>
<u>\$ 163,656,470</u>	<u>\$ 170,068,020</u>	<u>\$ 11,940,880</u>	<u>\$ 182,008,900</u>	<u>\$ 127,408,560</u>

# FUND ANALYSIS FOR 2014-15

Fund	Estimated 06/30/14 Unrestricted Fund Balance	FINANCING SOURCES	
		Resources	
		Expected Revenue	Transfers In
<b>GENERAL FUND</b>			
General	\$ 10,549,050	\$ 50,592,090	\$ 6,523,990
Measure U2012	384,450	3,891,000	
<b>TOTAL GENERAL FUND</b>	<b>10,933,500</b>	<b>54,483,090</b>	<b>6,523,990</b>
<b>ENTERPRISE FUNDS</b>			
Water Resources	44,225,340	39,478,540	
Solid Waste	43,560,510	20,021,000	
Public Transit	715,390	10,387,890	
<b>Total Enterprise Funds:</b>	<b>88,501,240</b>	<b>69,887,430</b>	
<b>SPECIAL REVENUE FUNDS</b>			
Library	164,700	1,171,320	1,538,660
Park Acq. & Dev. (Quimby)	93,050	352,000	
Park Residential Development Tax	264,290	61,000	
Business Attraction Loan	916,310	105,810	
County Measure A	1,867,920	4,658,400	210,000
CDBG - Block Grant	676,490	1,321,430	
Public Access TV	188,170	275,200	
Traffic Safety	11,850	920,000	
<b>Total Special Revenue Funds</b>	<b>4,182,780</b>	<b>8,865,160</b>	<b>1,748,660</b>
<b>TOTAL OPERATING FUNDS</b>	<b>103,617,520</b>	<b>133,235,680</b>	<b>8,272,650</b>
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation	90,430	1,594,330	
Landscape Services	2,925,460	2,674,250	1,386,790
Parking & Lighting District	58,800	48,120	
Grant Funds	894,620	65,500	
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>	<b>3,969,310</b>	<b>4,382,200</b>	<b>1,386,790</b>
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects*	5,046,010	450,000	7,656,350
Gas Tax & Local Transportation	1,835,630	2,605,350	
Developer / Grant Street Projects	(3,304,310)	2,627,050	
<b>Total Capital Projects Funds</b>	<b>3,577,330</b>	<b>5,682,400</b>	<b>7,656,350</b>
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services	8,915,280	6,155,170	
Equipment	3,506,790	1,680,160	
LEAF Fund	3,784,170		
Insurance Funds	38,160	3,245,570	
<b>Total Internal Service Funds</b>	<b>16,244,400</b>	<b>11,080,900</b>	
<b>GRAND TOTAL</b>	<b>\$ 127,408,560</b>	<b>\$ 154,381,180</b>	<b>\$ 17,315,790</b>

\*See Page F-1 for further analysis.

<b>FINANCING USES</b>				
<b>Total Available Financing</b>	<b>Uses</b>		<b>Total Financing Uses</b>	<b>Estimated 6/30/15 Unrestricted Fund Balance</b>
	<b>Appropriations</b>	<b>Transfers Out</b>		
\$ 57,116,080	\$ 54,558,900	\$ 2,498,070	\$ 57,056,970	\$ 10,608,160
3,891,000	3,986,200	106,130	4,092,330	183,120
<u>61,007,080</u>	<u>58,545,100</u>	<u>2,604,200</u>	<u>61,149,300</u>	<u>10,791,280</u>
39,478,540	42,846,330	903,620	43,749,950	39,953,930
20,021,000	22,189,060	1,112,560	23,301,620	40,279,890
10,387,890	11,681,600	114,810	11,796,410	(693,130)
<u>69,887,430</u>	<u>76,716,990</u>	<u>2,130,990</u>	<u>78,847,980</u>	<u>79,540,690</u>
2,709,980	2,868,390		2,868,390	6,290
352,000	255,000		255,000	190,050
61,000	165,000		165,000	160,290
105,810		300,000	300,000	722,120
4,868,400	3,509,240	1,173,200	4,682,440	2,053,880
1,321,430	1,021,060	255,270	1,276,330	721,590
275,200	243,700	11,140	254,840	208,530
920,000	25,250	894,750	920,000	11,850
<u>10,613,820</u>	<u>8,087,640</u>	<u>2,634,360</u>	<u>10,722,000</u>	<u>4,074,600</u>
<u>141,508,330</u>	<u>143,349,730</u>	<u>7,369,550</u>	<u>150,719,280</u>	<u>94,406,570</u>
1,594,330	13,810	3,608,270	3,622,080	(1,937,320)
4,061,040	3,763,810	1,147,490	4,911,300	2,075,200
48,120	39,340	790	40,130	66,790
65,500				960,120
<u>5,768,990</u>	<u>3,816,960</u>	<u>4,756,550</u>	<u>8,573,510</u>	<u>1,164,790</u>
8,106,350	7,405,250		7,405,250	5,747,110
2,605,350	1,769,560	905,430	2,674,990	1,765,990
2,627,050	900,000		900,000	(1,577,260)
<u>13,338,750</u>	<u>10,074,810</u>	<u>905,430</u>	<u>10,980,240</u>	<u>5,935,840</u>
6,155,170	6,276,360	1,621,960	7,898,320	7,172,130
1,680,160	1,446,310	33,930	1,480,240	3,706,710
		2,522,000	2,522,000	1,262,170
3,245,570	3,074,080	106,370	3,180,450	103,280
<u>11,080,900</u>	<u>10,796,750</u>	<u>4,284,260</u>	<u>15,081,010</u>	<u>12,244,290</u>
<u>\$ 171,696,970</u>	<u>\$ 168,038,250</u>	<u>\$ 17,315,790</u>	<u>\$ 185,354,040</u>	<u>\$ 113,751,490</u>

# FUND ANALYSIS FOR 2015-16

Fund	Estimated 06/30/15 Unrestricted Fund Balance	FINANCING SOURCES	
		Resources	
		Expected Revenue	Transfers In
<b>GENERAL FUND</b>			
General	\$ 10,608,160	\$ 51,648,870	\$ 6,093,460
Measure U2012	183,120	4,006,930	
<b>TOTAL GENERAL FUND</b>	<b>10,791,280</b>	<b>55,655,800</b>	<b>6,093,460</b>
<b>ENTERPRISE FUNDS</b>			
Water Resources	39,953,930	40,818,950	
Solid Waste	40,279,890	20,432,530	
Public Transit	(693,130)	9,229,500	
<b>Total Enterprise Funds:</b>	<b>79,540,690</b>	<b>70,480,980</b>	
<b>SPECIAL REVENUE FUNDS</b>			
Library	6,290	1,171,390	1,538,660
Park Acq. & Dev. (Quimby)	190,050	909,050	
Park Residential Development Tax	160,290	91,010	
Business Attraction Loan	722,120	105,850	
County Measure A	2,053,880	4,808,090	210,000
CDBG - Block Grant	721,590	1,357,930	
Public Access TV	208,530	277,200	
Traffic Safety	11,850	920,000	
<b>Total Special Revenue Funds</b>	<b>4,074,600</b>	<b>9,640,520</b>	<b>1,748,660</b>
<b>TOTAL OPERATING FUNDS</b>	<b>94,406,570</b>	<b>135,777,300</b>	<b>7,842,120</b>
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation	(1,937,320)	3,798,820	
Landscape Services	2,075,200	2,693,720	1,386,790
Parking & Lighting District	66,790	49,120	
Grant Funds	960,120	65,530	
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>	<b>1,164,790</b>	<b>6,607,190</b>	<b>1,386,790</b>
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects	5,747,110		106,130
Gas Tax & Local Transportation	1,765,990	2,631,110	
Developer / Grant Street Projects	(1,577,260)	2,627,050	
<b>Total Capital Projects Funds</b>	<b>5,935,840</b>	<b>5,258,160</b>	<b>106,130</b>
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services	7,172,130	6,523,150	
Equipment	3,706,710	1,681,710	
LEAF Fund	1,262,170		
Insurance Funds	103,280	3,245,870	
<b>Total Internal Service Funds</b>	<b>12,244,290</b>	<b>11,450,730</b>	
<b>GRAND TOTAL</b>	<b>\$ 113,751,490</b>	<b>\$ 159,093,380</b>	<b>\$ 9,335,040</b>

<b>FINANCING USES</b>				
<b>Total Available Financing</b>	<b>Uses</b>		<b>Total Financing Uses</b>	<b>Estimated 6/30/16 Unrestricted Fund Balance</b>
	<b>Appropriations</b>	<b>Transfers Out</b>		
\$ 57,742,330	\$ 55,589,340	\$ 2,498,070	\$ 58,087,410	\$ 10,263,080
4,006,930	4,128,760	106,130	4,234,890	(44,840)
<u>61,749,260</u>	<u>59,718,100</u>	<u>2,604,200</u>	<u>62,322,300</u>	<u>10,218,240</u>
40,818,950	46,864,570	558,060	47,422,630	33,350,250
20,432,530	21,627,560	523,990	22,151,550	38,560,870
9,229,500	8,574,280	114,810	8,689,090	(152,720)
<u>70,480,980</u>	<u>77,066,410</u>	<u>1,196,860</u>	<u>78,263,270</u>	<u>71,758,400</u>
2,710,050	2,907,080		2,907,080	(190,740)
909,050	80,000		80,000	1,019,100
91,010	90,000		90,000	161,300
105,850				827,970
5,018,090	3,616,440	1,173,200	4,789,640	2,282,330
1,357,930	1,050,260	262,570	1,312,830	766,690
277,200	245,630	11,140	256,770	228,960
920,000	25,250	894,750	920,000	11,850
<u>11,389,180</u>	<u>8,014,660</u>	<u>2,341,660</u>	<u>10,356,320</u>	<u>5,107,460</u>
<u>143,619,420</u>	<u>144,799,170</u>	<u>6,142,720</u>	<u>150,941,890</u>	<u>87,084,100</u>
3,798,820	13,110		13,110	1,848,390
4,080,510	3,727,440	1,031,920	4,759,360	1,396,350
49,120	39,340	790	40,130	75,780
65,530				1,025,650
<u>7,993,980</u>	<u>3,779,890</u>	<u>1,032,710</u>	<u>4,812,600</u>	<u>4,346,170</u>
106,130	12,390		12,390	5,840,850
2,631,110	1,791,060	658,180	2,449,240	1,947,860
2,627,050	650,000		650,000	399,790
<u>5,364,290</u>	<u>2,453,450</u>	<u>658,180</u>	<u>3,111,630</u>	<u>8,188,500</u>
6,523,150	8,334,830	121,960	8,456,790	5,238,490
1,681,710	1,321,970	10,930	1,332,900	4,055,520
		1,262,170	1,262,170	
3,245,870	3,076,620	106,370	3,182,990	166,160
<u>11,450,730</u>	<u>12,733,420</u>	<u>1,501,430</u>	<u>14,234,850</u>	<u>9,460,170</u>
<u>\$ 168,428,420</u>	<u>\$ 163,765,930</u>	<u>\$ 9,335,040</u>	<u>\$ 173,100,970</u>	<u>\$ 109,078,940</u>



# TRANSFER ANALYSIS FOR 2014-15

Fund	TRANSFERS IN		
	Cost Allocation	Operating Transfers	Total Transfers
<b>GENERAL FUND</b>			
General	\$ 1,736,440	\$ 4,787,550	\$ 6,523,990
<b>MEASURE U2012 FUND</b>			
Measure U2012			
<b>ENTERPRISE FUNDS</b>			
Water Resources			
Solid Waste			
Public Transit			
<b>Total Enterprise Funds:</b>			
<b>SPECIAL REVENUE FUNDS</b>			
Library		1,538,660	1,538,660
Park Acquisition & Development			
Park Residential Development Tax			
Business Attraction Loan			
County Measure A		210,000	210,000
CDBG - Block Grant			
Successor Agency			
Public Access TV			
Traffic Safety			
<b>Total Special Revenue Funds</b>		1,748,660	1,748,660
<b>TOTAL OPERATING FUNDS</b>	1,736,440	6,536,210	8,272,650
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation			
Landscape Services		1,386,790	1,386,790
Parking & Lighting District			
Grant Funds			
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>		1,386,790	1,386,790
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects		7,656,350	7,656,350
Gas Tax & Local Transportation Developer / Grant Street Projects			
<b>Total Capital Projects Funds</b>		7,656,350	7,656,350
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services			
Equipment			
LEAF Fund			
Insurance Funds			
<b>Total Internal Service Funds</b>			
<b>GRAND TOTAL</b>	<b>\$ 1,736,440</b>	<b>\$ 15,579,350</b>	<b>\$ 17,315,790</b>

**TRANSFERS OUT**

Cost Allocation	Operating Transfers	Total Transfers	Net Transfers
\$ 92,190	\$ 2,405,880	\$ 2,498,070	\$ 4,025,920
	106,130	106,130	(106,130)
558,060	345,560	903,620	(903,620)
523,990	588,570	1,112,560	(1,112,560)
114,810		114,810	(114,810)
<u>1,196,860</u>	<u>934,130</u>	<u>2,130,990</u>	<u>(2,130,990)</u>
			1,538,660
	300,000	300,000	(300,000)
123,200	1,050,000	1,173,200	(963,200)
	255,270	255,270	(255,270)
	11,140	11,140	(11,140)
	894,750	894,750	(894,750)
<u>123,200</u>	<u>2,511,160</u>	<u>2,634,360</u>	<u>(885,700)</u>
<u>1,412,250</u>	<u>5,957,300</u>	<u>7,369,550</u>	<u>903,100</u>
	3,608,270	3,608,270	(3,608,270)
71,960	1,075,530	1,147,490	239,300
790		790	(790)
<u>72,750</u>	<u>4,683,800</u>	<u>4,756,550</u>	<u>(3,369,760)</u>
			7,656,350
12,180	893,250	905,430	(905,430)
<u>12,180</u>	<u>893,250</u>	<u>905,430</u>	<u>6,750,920</u>
121,960	1,500,000	1,621,960	(1,621,960)
10,930	23,000	33,930	(33,930)
	2,522,000	2,522,000	(2,522,000)
106,370		106,370	(106,370)
<u>239,260</u>	<u>4,045,000</u>	<u>4,284,260</u>	<u>(4,284,260)</u>
<u>\$ 1,736,440</u>	<u>\$ 15,579,350</u>	<u>\$ 17,315,790</u>	<u>\$</u>

# TRANSFER ANALYSIS FOR 2015-16

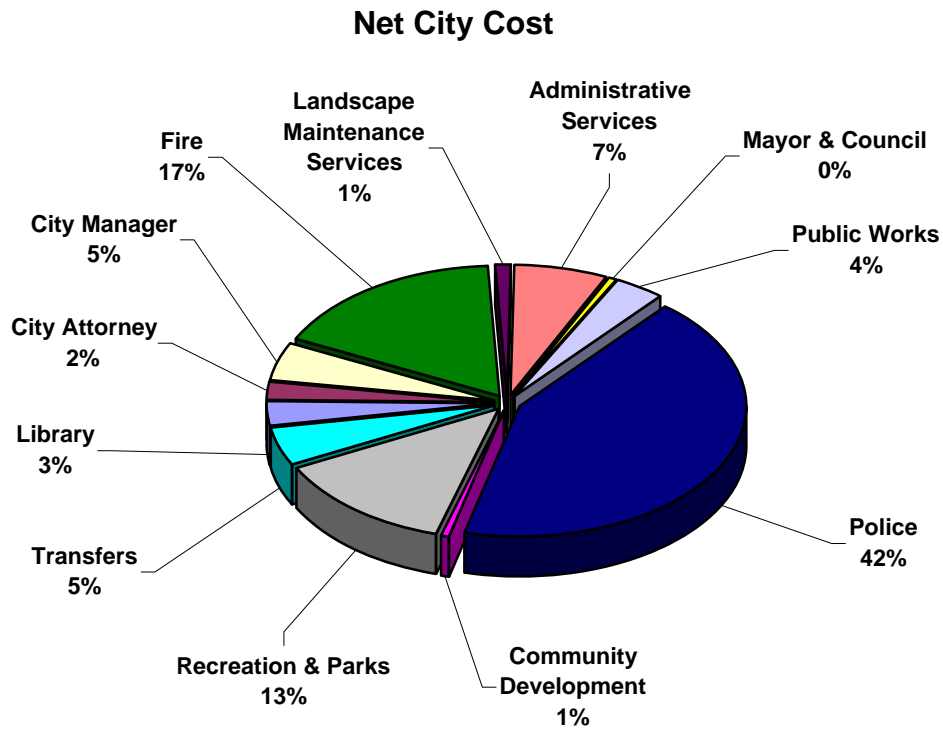
Fund	TRANSFERS IN		
	Cost Allocation	Operating Transfers	Total Transfers
<b>GENERAL FUND</b>			
General	\$ 1,736,440	\$ 4,357,020	\$ 6,093,460
<b>MEASURE U2012 FUND</b>			
Measure U2012			
<b>ENTERPRISE FUNDS</b>			
Water Resources			
Solid Waste			
Public Transit			
<b>Total Enterprise Funds:</b>			
<b>SPECIAL REVENUE FUNDS</b>			
Library		1,538,660	1,538,660
Park Acquisition & Development			
Park Residential Development Tax			
County Measure A		210,000	210,000
CDBG - Block Grant			
Successor Agency			
Public Access TV			
Traffic Safety			
<b>Total Special Revenue Funds</b>		1,748,660	1,748,660
<b>TOTAL OPERATING FUNDS</b>	1,736,440	6,105,680	7,842,120
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation			
Landscape Services		1,386,790	1,386,790
Parking & Lighting District			
Grant Funds			
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>		1,386,790	1,386,790
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects		106,130	106,130
Gas Tax & Local Transportation Developer / Grant Street Projects			
<b>Total Capital Projects Funds</b>		106,130	106,130
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services			
Equipment			
LEAF Fund			
Insurance Funds			
<b>Total Internal Service Funds</b>			
<b>GRAND TOTAL</b>	\$ 1,736,440	\$ 7,598,600	\$ 9,335,040

**TRANSFERS OUT**

Cost Allocation	Operating Transfers	Total Transfers	Net Transfers
\$ 92,190	\$ 2,405,880	\$ 2,498,070	\$ 3,595,390
	106,130	106,130	(106,130)
558,060		558,060	(558,060)
523,990		523,990	(523,990)
114,810		114,810	(114,810)
<u>1,196,860</u>		<u>1,196,860</u>	<u>(1,196,860)</u>
			1,538,660
123,200	1,050,000	1,173,200	(963,200)
	262,570	262,570	(262,570)
	11,140	11,140	(11,140)
	894,750	894,750	(894,750)
<u>123,200</u>	<u>2,218,460</u>	<u>2,341,660</u>	<u>(593,000)</u>
<u>1,412,250</u>	<u>4,730,470</u>	<u>6,142,720</u>	<u>1,699,400</u>
71,960	959,960	1,031,920	354,870
790		790	(790)
<u>72,750</u>	<u>959,960</u>	<u>1,032,710</u>	<u>354,080</u>
			106,130
12,180	646,000	658,180	(658,180)
<u>12,180</u>	<u>646,000</u>	<u>658,180</u>	<u>(552,050)</u>
121,960		121,960	(121,960)
10,930		10,930	(10,930)
	1,262,170	1,262,170	(1,262,170)
106,370		106,370	(106,370)
<u>239,260</u>	<u>1,262,170</u>	<u>1,501,430</u>	<u>(1,501,430)</u>
<u>\$ 1,736,440</u>	<u>\$ 7,598,600</u>	<u>\$ 9,335,040</u>	<u>\$</u>

# NET CITY COST

2014-15



	Program Cost	Program Generated Revenues	Net City Cost
<b>GENERAL FUND:</b>			
Mayor & Council	\$ 185,080	\$	\$ 185,080
City Attorney	1,196,070	41,400	1,154,670
City Manager	2,553,940	400	2,553,540
Administrative Services	4,158,120	460,600	3,697,520
Community Development	2,793,730	2,495,800	297,930
Recreation & Parks	8,714,560	1,527,090	7,187,470
Fire	10,908,380	1,606,860	9,301,520
Police	25,473,670	1,980,550	23,493,120
Public Works	2,505,140	458,000	2,047,140
Library (Measure U2012)	56,410		56,410
Transfers	2,604,200		2,604,200
Total General Fund	61,149,300	8,570,700	52,578,600
<b>SPECIAL REVENUE FUND:</b>			
Library	2,868,390	1,171,320	1,697,070
<b>OTHER FUND:</b>			
Landscape Maintenance Services*	4,911,300	3,403,820	657,220
<b>TOTAL</b>	<b>\$ 68,928,990</b>	<b>\$ 13,145,840</b>	<b>\$ 54,932,890</b>

\*Net City Cost represents the general benefit the City receives and legally required to contribute toward the maintenance of its Landscape Maintenance Services (districts).