



CITY OF SANTA MARIA

**Section B**  
**Graphics and**  
**Budget Schedules**

# **GRAPHICS & BUDGET SUMMARY SCHEDULES**

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## **OVERVIEW**

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**This section provides pie charts and tables, which highlight key financial relationships and summarize the overall budget document.**

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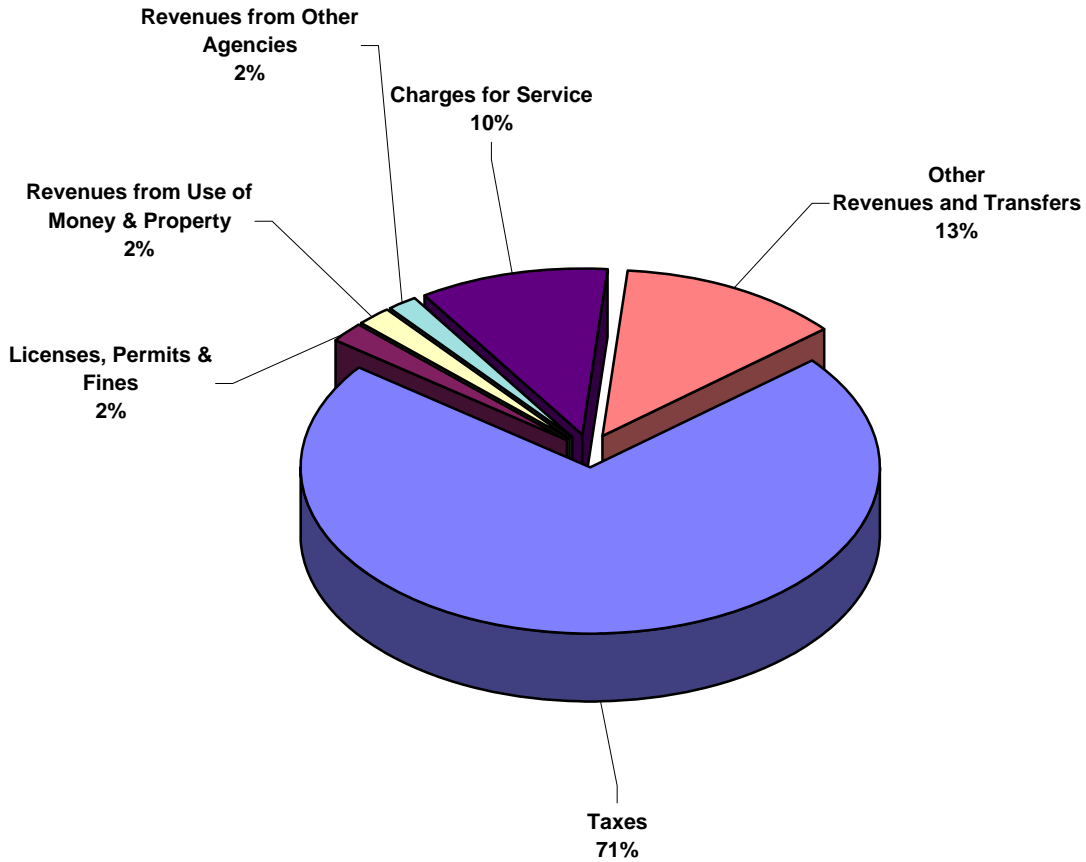
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# SOURCES OF FINANCING 2012-13

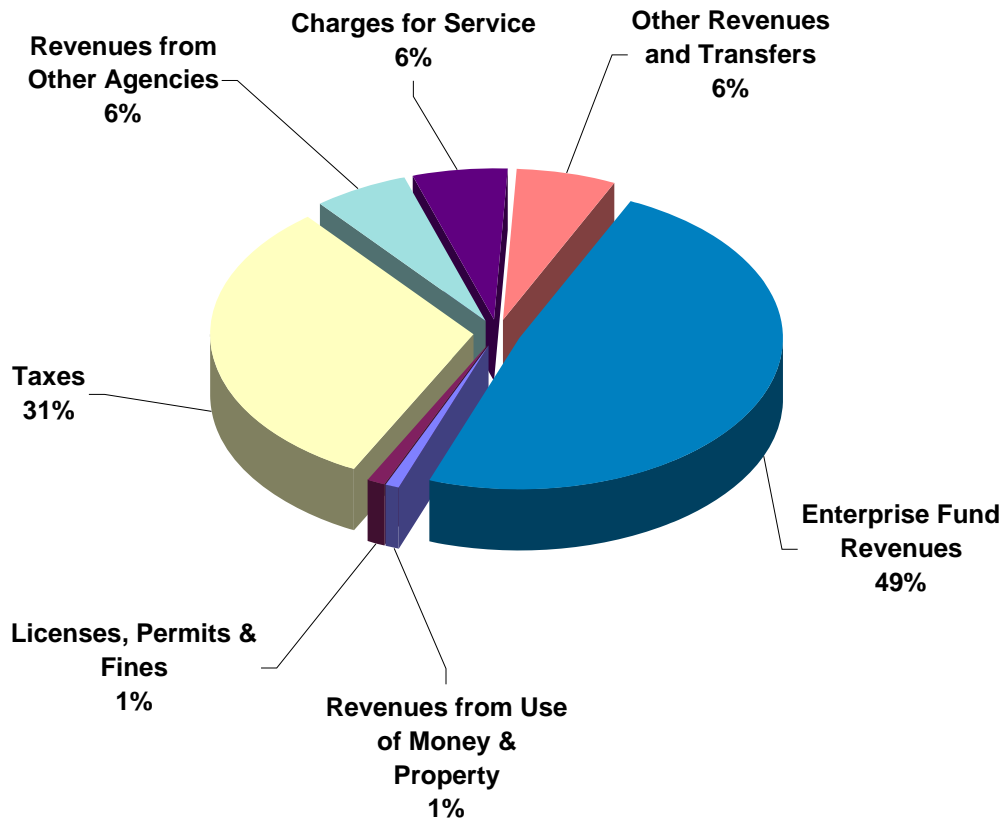
## GENERAL FUND



	Adopted 2011-12	Per Capita 2011-12	Proposed 2012-13	Per Capita 2012-13
<b>Population</b>		<b>100,062</b>		<b>100,199</b>
Taxes	\$ 36,543,600	\$ 365	\$ 38,456,820	\$ 384
Licenses, Permits & Fines	1,365,710	14	934,200	9
Revenues from Use of Money & Property	1,308,030	13	1,082,160	11
Revenues from Other Agencies	1,002,090	10	854,370	9
Charges for Service	6,090,980	61	5,679,810	57
Other Revenues and Transfers	6,952,620	69	6,767,490	68
<b>Total</b>	<b>\$ 53,263,030</b>	<b>\$ 532</b>	<b>\$ 53,774,850</b>	<b>\$ 538</b>

# SOURCES OF FINANCING 2012-13

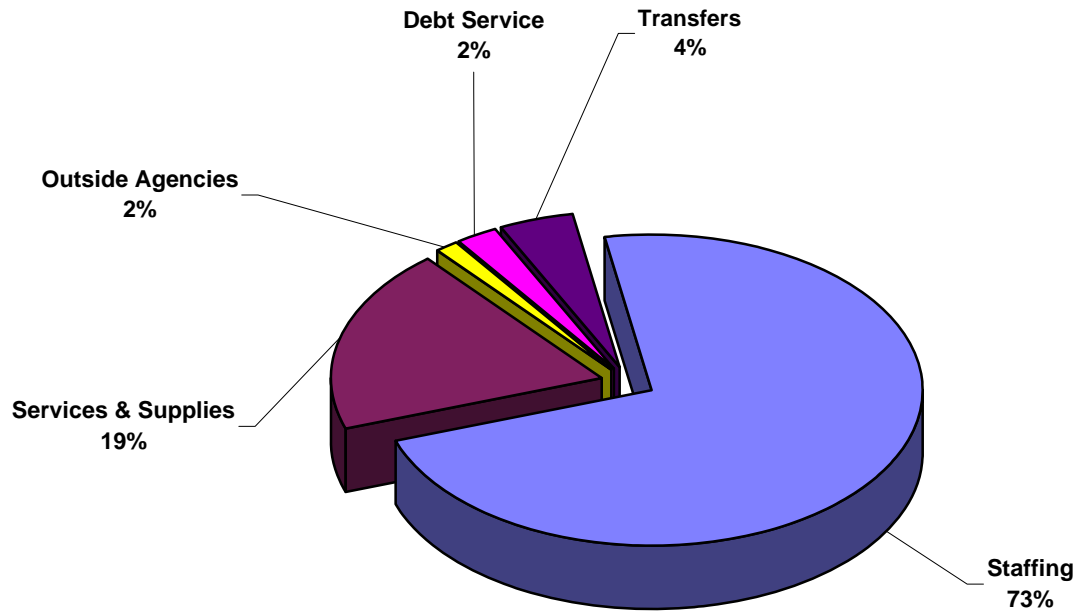
## ALL OPERATING FUNDS



	Adopted 2011-12	Per Capita 2011-12	Proposed 2012-13	Per Capita 2012-13
<b>Population</b>		<b>100,062</b>		<b>100,199</b>
Taxes	\$ 37,818,600	\$ 378	\$ 39,656,820	\$ 396
Licenses, Permits & Fines	1,733,450	17	1,306,450	13
Revenues from Use of Money & Property	1,345,370	13	1,124,160	11
Revenues from Other Agencies	6,863,180	69	7,325,160	73
Charges for Service	7,664,400	77	7,234,180	72
Other Revenues and Transfers	7,662,070	77	7,681,680	77
Enterprise Fund Revenues	58,507,410	585	61,092,330	610
<b>Total</b>	<b>\$ 121,594,480</b>	<b>\$ 1,216</b>	<b>\$ 125,420,780</b>	<b>\$ 1,252</b>

# BUDGET BY CATEGORY 2012-13

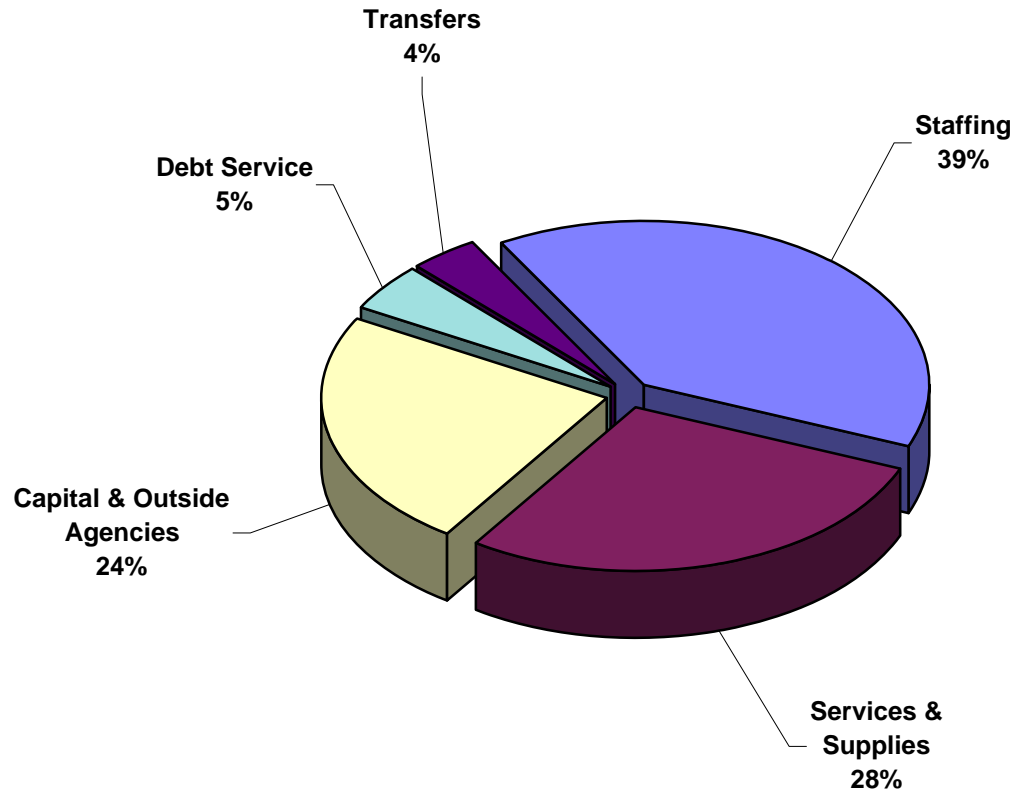
## GENERAL FUND



	Adopted 2011-12	Per Capita 2011-12	Proposed 2012-13	Per Capita 2012-13
<b>Population</b>		<b>100,062</b>		<b>100,199</b>
Staffing	\$ 40,485,350	\$ 405	\$ 39,667,810	\$ 396
Services & Supplies	9,261,870	93	10,386,920	104
Outside Agencies	928,590	9	864,290	9
Debt Service	1,408,330	14	1,361,650	14
Transfers	2,367,830	24	2,388,770	24
<b>Total</b>	<b>\$ 54,451,970</b>	<b>\$ 545</b>	<b>\$ 54,669,440</b>	<b>\$ 547</b>

# BUDGET BY CATEGORY 2012-13

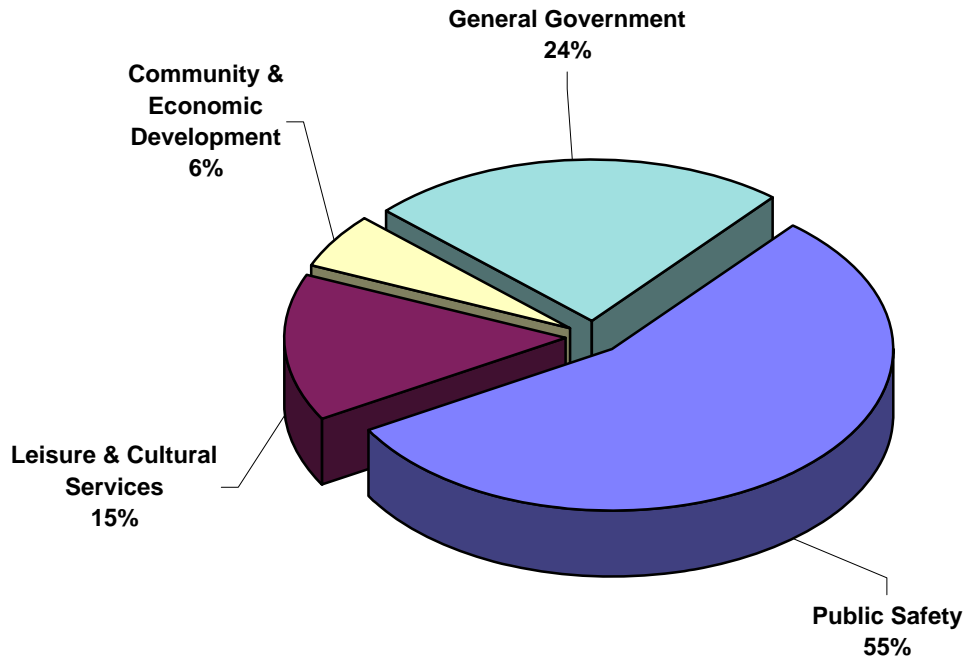
## ALL OPERATING FUNDS



	Adopted 2011-12	Per Capita 2011-12	Proposed 2012-13	Per Capita 2012-13
<b>Population</b>		<b>100,062</b>		<b>100,199</b>
Staffing	\$ 53,807,460	\$ 538	\$ 52,811,910	\$ 527
Services & Supplies	35,610,480	356	38,016,510	379
Capital & Outside Agencies	30,890,330	309	31,776,820	317
Debt Service	9,329,580	93	6,110,580	61
Transfers	5,271,460	53	5,278,270	53
<b>Total</b>	<b>\$ 134,909,310</b>	<b>\$ 1,349</b>	<b>\$ 133,994,090</b>	<b>\$ 1,337</b>

# BUDGET BY FUNCTION 2012-13

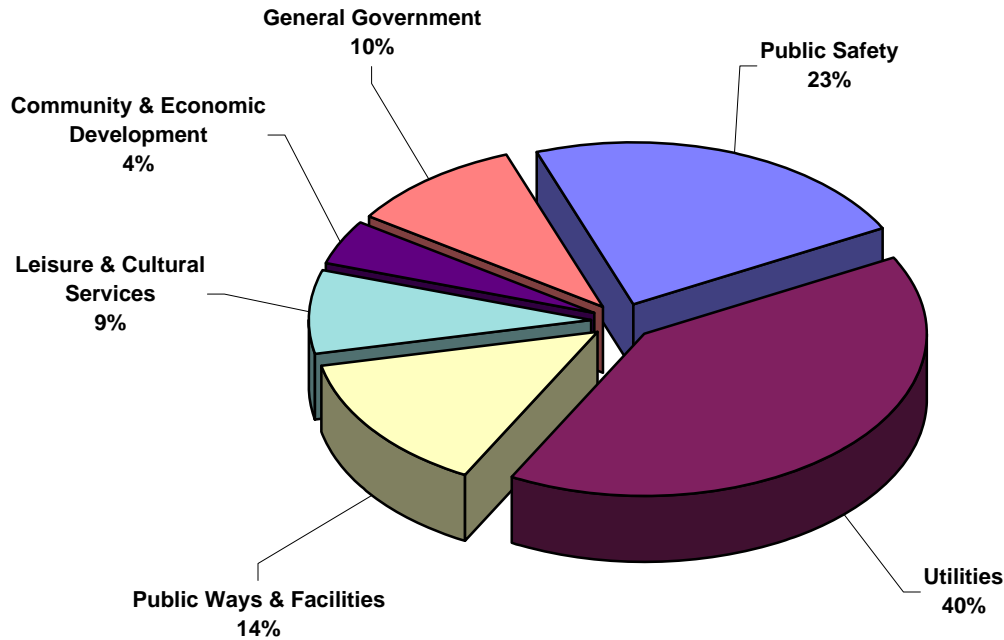
## GENERAL FUND



	Adopted 2011-12	Per Capita 2011-12	Proposed 2012-13	Per Capita 2012-13
<b>Population</b>		<b>100,062</b>		<b>100,199</b>
Public Safety	\$ 30,250,560	\$ 302	\$ 30,315,440	\$ 303
Leisure & Cultural Services	7,893,330	79	8,077,320	81
Community & Economic Development	2,819,610	28	3,057,040	31
General Government	13,488,470	135	13,219,640	132
<b>Total</b>	<b>\$ 54,451,970</b>	<b>\$ 544</b>	<b>\$ 54,669,440</b>	<b>\$ 547</b>

# BUDGET BY FUNCTION 2012-13

## ALL OPERATING FUNDS

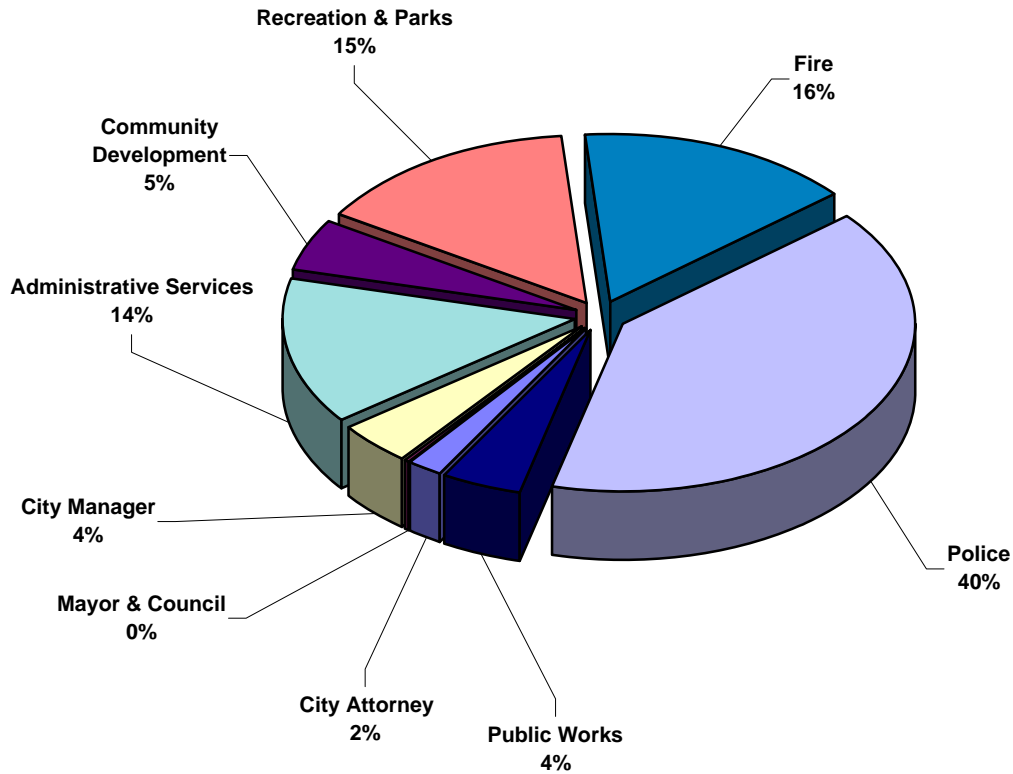


	Adopted 2011-12	Per Capita 2011-12	Proposed 2012-13	Per Capita 2012-13
<b>Population</b>		<b>100,062</b>		<b>100,199</b>
Public Safety	\$ 30,589,310	\$ 306	\$ 30,654,190	\$ 306
Utilities	60,465,610	604	54,052,980	539
Public Ways & Facilities	13,271,170	133	18,826,940	188
Leisure & Cultural Services	11,335,890	113	11,240,160	112
Community & Economic Development	5,530,300	55	5,773,080	58
General Government	13,717,030	137	13,446,740	134
<b>Total</b>	<b>\$ 134,909,310</b>	<b>\$ 1,348</b>	<b>\$ 133,994,090</b>	<b>\$ 1,337</b>



# BUDGET BY PROGRAM 2012-13

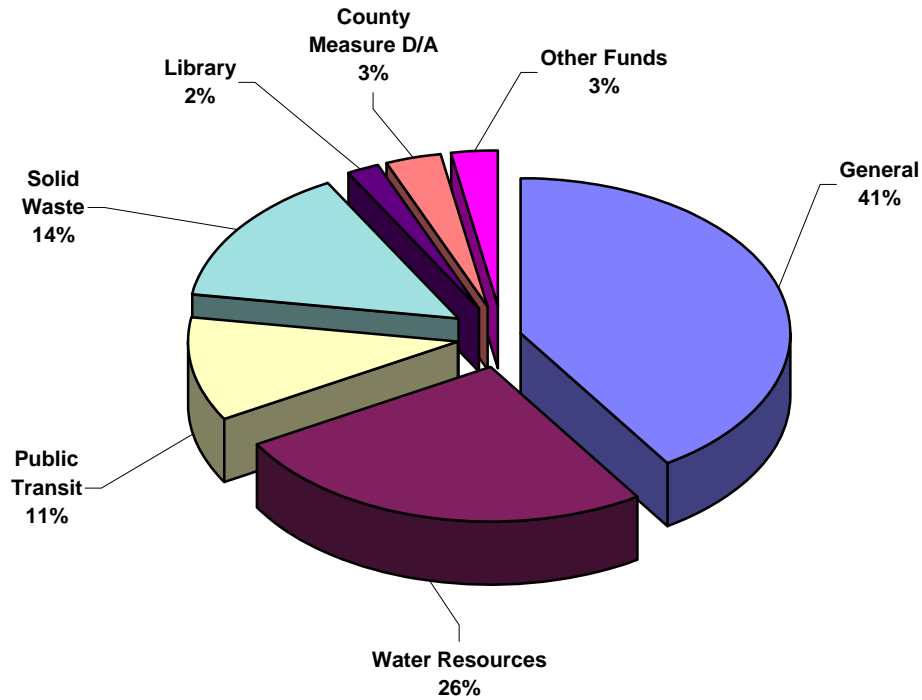
## GENERAL FUND



	Adopted 2011-12	Proposed 2012-13	Difference
Mayor & Council	\$ 156,860	\$ 178,630	\$ 21,770
City Attorney	1,045,810	1,064,510	18,700
City Manager	2,207,590	2,312,410	104,820
Administrative Services	7,632,430	7,614,490	(17,940)
Community Development	2,768,790	2,732,080	(36,710)
Recreation & Parks	7,893,330	8,077,320	183,990
Fire	8,255,500	8,465,430	209,930
Police	21,995,060	21,850,010	(145,050)
Public Works	2,496,600	2,374,560	(122,040)
<b>Total</b>	<b>\$ 54,451,970</b>	<b>\$ 54,669,440</b>	<b>\$ 217,470</b>

# BUDGET BY FUND 2012-13

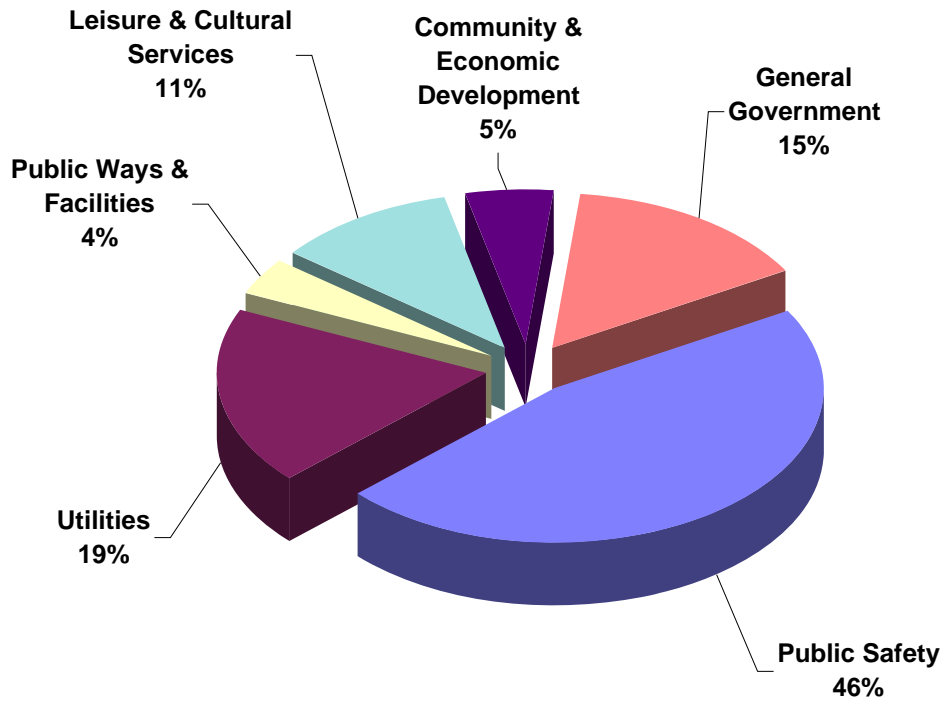
## ALL OPERATING FUNDS



	<b>Adopted 2011-12</b>	<b>Proposed 2012-13</b>
General	\$ 54,451,970	\$ 54,669,440
Water Resources	41,153,310	34,788,780
Solid Waste	19,312,300	19,264,200
Public Transit	9,017,210	14,405,760
Library	2,767,560	2,702,740
Park Acquisition & Development	600,000	100,000
Residential Development Tax	75,000	360,100
County Measure D/A	4,253,960	4,421,180
Community Development Block Grant	1,418,690	1,397,110
Successor Agency to the RDA	1,292,000	1,318,930
Public Access TV	228,560	227,100
Traffic Safety	338,750	338,750
<b>Total</b>	<b>\$ 134,909,310</b>	<b>\$ 133,994,090</b>

# FULL-TIME POSITIONS 2012-13

## ALL FUNDS



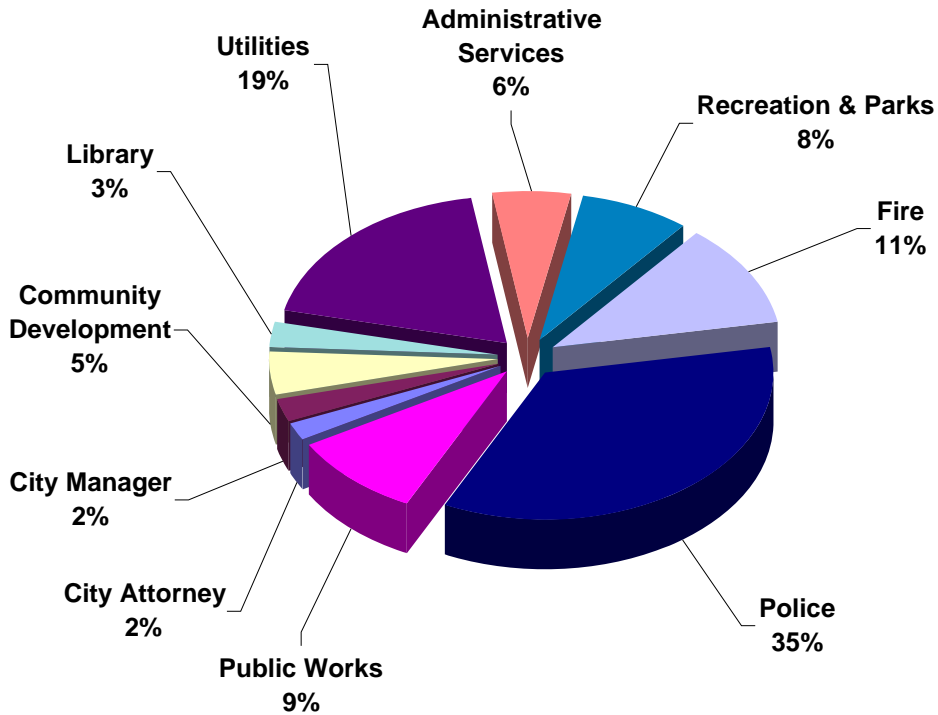
	Authorized 2011-12	Proposed 2012-13	Proposed 2013-14
Public Safety	211	211	211
Utilities	86	86	86
Public Ways & Facilities	17	17	17
Leisure & Cultural Services	50	49	49
Community & Economic Development	24	24	24
General Government	69	69	69
<b>Total</b>	<b>457</b>	<b>456</b>	<b>456</b>

# FULL-TIME POSITIONS 2012-13

ALL FUNDS

## 10 - Year Analysis of Changes In Full-Time Positions

Full-Time Positions In 2012-13



	Authorized 2002-03	Proposed 2012-13	Net Difference	Percent Difference
City Attorney	8	9	1	0.26%
City Manager	10	11	1	0.26%
Administrative Services	21	25	4	1.03%
Community Development	21	22	1	0.26%
Library	13	13		0.00%
Recreation & Parks	34	36	2	0.52%
Fire	43	51	8	2.06%
Police	144	160	16	4.12%
Public Works	38	43	5	1.29%
Utilities	56	86	30	7.73%
<b>Total</b>	<b>388</b>	<b>456</b>	<b>68</b>	<b>17.53%</b>
Population	72,931	100,199		
Employees per 1,000 Residents	5.32	4.55		

# GRAPHICS & BUDGET SUMMARY SCHEDULES

## GENERAL FUND PROGRAMMATIC COSTS

The following example is designed to illustrate the breakdown for every dollar spent in the General Fund, and how much is allocated toward each department and/or service.



← 40.0% Police Department



← 15.5% Fire Department



← 14.8% Recreation and Parks Department



← 11.2% Administrative Services and Outside Agency Contracts



← 5.0% Community Development Department



← 4.3% Public Works Department



← 4.3% City Manager, Human Resources and City Clerk



← 2.7% Debt Service



← 2.2% City Attorney, Mayor and City Council

# GRAPHICS & BUDGET SUMMARY SCHEDULES

## WHAT \$1.49 PER DAY PAYS FOR IN CITY SERVICES

Consumers closely watch the cost of everyday items: a ride on a City bus costs \$1.25, gasoline is over \$4.00 per gallon, and the average cable television subscriber pays approximately \$2.35 per day. By comparison, residents pay about \$1.49 per day for these General Fund-related services:



60 cents

Police Services



23 cents

Fire Services



22 cents

Recreation and Parks Services



17 cents

Administrative Services and (outside) contractual services



7 cents

Community Development Services



7 cents

Public Works Services



6 cents

City Manager, Human Resources and City Clerk Services



4 cents

Debt Service



3 cents

City Attorney and City Council Services

Note: The Utilities Department operates as an Enterprise Fund and the Library operates as a Special Revenue Fund.

# SCHEDULE OF REVENUES

	Actual 2010-11	Adopted 2011-12	Year-End Estimated 2011-12	Proposed 2012-13	Proposed 2013-14
<b>GENERAL FUND ( FUND 001)</b>					
Revenues:					
Taxes:					
Secured	\$ 7,383,950	\$ 7,333,500	\$ 7,329,470	\$ 7,498,710	\$ 7,642,390
Unsecured	325,660	327,000	319,980	342,000	342,000
Property Tax In Lieu of VLF	6,374,120	6,422,100	6,430,700	6,559,310	6,690,500
Sales & Use	15,489,420	15,784,000	16,106,530	17,042,380	17,640,900
Sales & Use - Safety	213,670	224,000	224,000	236,320	245,890
Franchises	3,578,750	3,702,500	3,825,540	3,894,850	3,977,460
Transient Occupancy	2,363,470	2,276,500	2,400,000	2,410,000	2,420,000
Business License	313,720	323,250	315,000	323,250	330,680
Property Transfer	146,730	150,750	112,270	150,000	150,000
<b>Total Taxes</b>	<b>36,189,490</b>	<b>36,543,600</b>	<b>37,063,490</b>	<b>38,456,820</b>	<b>39,439,820</b>
Licenses, Permits & Fines:					
Construction Permits	935,340	1,258,000	814,610	830,900	887,500
Taxi & Mobile Home Fees	21,120	21,710	21,500	22,000	22,000
Criminal Fines & Penalties	68,630	86,000	78,000	81,300	81,300
<b>Total Licenses, Permits &amp; Fines</b>	<b>1,025,090</b>	<b>1,365,710</b>	<b>914,110</b>	<b>934,200</b>	<b>990,800</b>
Revenue from Use of Money & Property					
Interest Earned	1,022,710	1,100,130	827,190	909,910	1,000,900
Rental Income	200,830	207,900	171,260	172,250	173,070
<b>Total Revenue from Use of Money &amp; Property</b>	<b>1,223,540</b>	<b>1,308,030</b>	<b>998,450</b>	<b>1,082,160</b>	<b>1,173,970</b>
Revenues from Other Agencies:					
Motor Vehicle License Fees	431,930	250,000	50,000		
Homeowners' Tax Relief	52,520	51,000	55,000	55,000	55,000
Property Tax In Lieu	84,510	84,840	85,220	88,000	88,000
Mandated Costs	37,800	40,000	50,000	45,000	45,000
P.O.S.T.	33,310	70,000	35,000	35,000	35,000
Off Highway License					
Other Subventions	1,011,310	506,250	978,860	631,370	529,000
<b>Total Revenue from Other Agencies</b>	<b>1,651,380</b>	<b>1,002,090</b>	<b>1,254,080</b>	<b>854,370</b>	<b>752,000</b>
Charges for Service:					
Recreation Programs	550,360	559,410	481,160	487,380	491,490
Recreation Income	192,610	171,650	219,230	222,150	233,070
Aquatics	263,140	200,000	250,000	260,000	265,000
Zoning & Subdivision Fees	181,320	167,490	120,000	120,000	131,500
Law Enforcement	938,640	960,630	901,500	919,530	919,530
Fire Services	747,010	1,146,030	1,200,940	1,155,500	1,161,980
Engineering Reimbursements	805,190	275,000	490,000	315,000	345,000
Weed Abatement	2,810	2,000	2,500	2,600	2,600
Charges for Service: (continued)					
Engr. Plan Check & Inspections	196,580	105,770	86,550	92,650	102,400
Impacted Soils	2,459,690	2,503,000	2,123,600	2,105,000	2,105,000
<b>Total Charges for Service</b>	<b>6,337,350</b>	<b>6,090,980</b>	<b>5,875,480</b>	<b>5,679,810</b>	<b>5,757,570</b>
Other Revenue:					
Prior Year & Damage Recovery	4,880	2,000	17,500	12,500	15,500
Sale of Property - Real	4,570	2,250	4,500	4,500	4,500
Sale of Maps, Plans & Others	112,470	57,880	156,750	61,900	63,150
Other Miscellaneous Revenue	(54,810)	18,650	14,700	15,000	16,500
Operating Transfers In	2,571,730	5,215,010	5,196,290	4,983,520	4,983,520
Cost Allocation Transfers	1,656,830	1,656,830	1,652,750	1,690,070	1,690,070
<b>Total Other Revenue</b>	<b>4,295,670</b>	<b>6,952,620</b>	<b>7,042,490</b>	<b>6,767,490</b>	<b>6,773,240</b>
<b>Total Revenues</b>	<b>\$ 50,722,520</b>	<b>\$ 53,263,030</b>	<b>\$ 53,148,100</b>	<b>\$ 53,774,850</b>	<b>\$ 54,887,400</b>

# SCHEDULE OF REVENUES

	Actual 2010-11	Adopted 2011-12	Year-End Estimated 2011-12	Proposed 2012-13	Proposed 2013-14
<b>WATER RESOURCES (FUND 002 &amp; 004)</b>					
Revenues:					
Water Sales	\$ 26,298,000	\$ 26,166,660	\$ 27,582,500	\$ 27,588,000	\$ 28,545,000
Wastewater Charges	6,535,730	6,822,400	6,853,900	6,722,000	6,964,000
Connections & Reimbursements	749,150	105,000	335,000	200,000	200,000
Interest Income	350,540	241,000	328,490	250,000	241,000
Operating Transfers In	150,730		48,930		
Other	9,642,040	383,050	469,400	405,200	410,150
Total Revenues	\$ 43,726,190	\$ 33,718,110	\$ 35,618,220	\$ 35,165,200	\$ 36,360,150
<b>SOLID WASTE (FUND 003 &amp; FUND 010)</b>					
Revenues:					
Charges for Service	\$ 16,543,880	\$ 17,179,930	\$ 16,773,280	\$ 17,269,000	\$ 17,872,000
Interest Income	568,050	482,920	511,590	505,000	507,530
Other Income	298,230	87,450	148,890	87,500	92,500
State Grants	14,510	24,610	26,340		
Total Revenues	\$ 17,424,670	\$ 17,774,910	\$ 17,460,100	\$ 17,861,500	\$ 18,472,030
<b>LIBRARY FUND (FUND 009)</b>					
Revenues:					
County Grants	\$ 948,770	\$ 811,080	\$ 832,000	\$ 859,850	\$ 859,850
State Grants	70,670				
Charges for Service	165,330	159,700	132,350	159,710	161,890
Operating Transfers In	1,530,490	1,438,660	1,438,660	1,438,660	1,438,660
Total Revenues	\$ 2,715,260	\$ 2,409,440	\$ 2,403,010	\$ 2,458,220	\$ 2,460,400
<b>TRAFFIC SAFETY (FUND 013)</b>					
Revenues:					
Vehicle Code Fines	\$ 407,500	\$ 367,740	\$ 372,000	\$ 372,250	\$ 374,000
Total Revenues	\$ 407,500	\$ 367,740	\$ 372,000	\$ 372,250	\$ 374,000
<b>PARK ACQUISITION (FUND 016)</b>					
Revenues:					
Park Acquisition Fees	\$ 280,370	\$ 131,050	\$ 175,000	\$ 140,000	\$ 160,050
Total Revenues	\$ 280,370	\$ 131,050	\$ 175,000	\$ 140,000	\$ 160,050
<b>RESIDENTIAL DEV TAX (FUND 028)</b>					
Revenues:					
Park Development Fees	\$ 278,100	\$ 119,010	\$ 163,690	\$ 131,000	\$ 151,010
Total Revenues	\$ 278,100	\$ 119,010	\$ 163,690	\$ 131,000	\$ 151,010
<b>COUNTY MEASURES D/A (FUND 065 &amp; 068)</b>					
Revenues:					
Sales Tax (County 1/2 % - Meas D)	\$ 430	\$	\$	\$	\$
Sales Tax (County 1/2 % - Meas A)	3,627,370	3,636,700	3,636,700	4,213,830	4,060,080
Interest Income	19,560	2,510	15,230	11,000	10,800
Other	402,560	210,000	275,850	276,450	277,100
Total Revenues	\$ 4,049,920	\$ 3,849,210	\$ 3,927,780	\$ 4,501,280	\$ 4,347,980
<b>PUBLIC TRANSIT (FUND 066 &amp; 067)</b>					
Federal Grant - Operating	\$ 283,080	\$ 449,180	\$ 449,180	\$ 449,180	\$ 449,180
Federal Grant - Capital	1,138,210	2,290,530	2,829,020	2,425,530	2,390,530
State Gas Tax	4,361,380	2,538,730	3,679,210	2,538,730	2,538,730
Passenger Fares	1,802,970	938,040	1,852,200	1,854,440	1,855,280
Interest	70,000	30,160	45,050	35,000	35,180
Other	2,953,940	767,750	1,650,630	762,750	762,750
Total Revenues	\$ 10,609,580	\$ 7,014,390	\$ 10,505,290	\$ 8,065,630	\$ 8,031,650
<b>CDBG (FUND 948)</b>					
CDBG Federal Grants	\$ 1,287,720	\$ 1,383,110	\$ 1,350,330	\$ 1,367,110	\$ 1,367,110
Program Income	87,460	30,200	63,360	30,000	30,000
Total Revenues	\$ 1,375,180	\$ 1,413,310	\$ 1,413,690	\$ 1,397,110	\$ 1,397,110



# SCHEDULE OF REVENUES

	Actual 2010-11	Adopted 2011-12	Year-End Estimated 2011-12	Proposed 2012-13	Proposed 2013-14
<b>SUCCESSOR AGENCY (FUND 959)</b>					
Revenues:					
Transfer from RPTTF at County	\$	\$	\$ 509,880	\$ 1,200,000	\$ 1,200,000
Taxes:					
Secured	1,170,030	1,167,940	582,620		
Unsecured	104,050	107,060	92,180		
Interest Income	7,410	3,520	3,340		
Rental Income	32,080	29,800	29,800	29,800	29,800
Other	89,130		89,130	89,130	89,130
<b>Total Revenues</b>	<b>\$ 1,402,700</b>	<b>\$ 1,308,320</b>	<b>\$ 1,306,950</b>	<b>\$ 1,318,930</b>	<b>\$ 1,318,930</b>
<b>PEG ACCESS TV (FUND 998)</b>					
Public Access TV	\$ 220,960	\$ 221,900	\$ 225,820	\$ 231,460	\$ 236,400
PEG-Program Revenue	2,370	2,550	2,240	2,150	2,150
Interest Income	2,770	1,510	1,000	1,200	1,210
<b>Total Revenues</b>	<b>\$ 226,100</b>	<b>\$ 225,960</b>	<b>\$ 229,060</b>	<b>\$ 234,810</b>	<b>\$ 239,760</b>
<b>TOTAL OPERATING FUNDS</b>	<b>\$ 133,218,090</b>	<b>\$ 121,594,480</b>	<b>\$ 126,722,890</b>	<b>\$ 125,420,780</b>	<b>\$ 128,200,470</b>
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>					
Growth Mitigation	\$ 2,751,010	\$ 3,199,750	\$ 1,242,130	\$ 1,232,260	\$ 1,799,750
Landscape Maintenance Services	3,567,810	3,696,010	3,883,970	3,969,730	3,997,240
Stowell Parking & Lighting District	49,330	20,200	39,620	263,120	49,120
Grant Funds	296,380	5,530	109,740	65,500	65,530
<b>Total Revenues</b>	<b>\$ 6,664,530</b>	<b>\$ 6,921,490</b>	<b>\$ 5,275,460</b>	<b>\$ 5,530,610</b>	<b>\$ 5,911,640</b>
<b>CAPITAL PROJECT FUNDS</b>					
General Fund Capital Projects	\$ 861,940	\$ 846,220	\$ 970,920	\$ 126,000	\$
Gas Tax & Local Transportation	2,425,620	2,551,640	2,767,560	2,518,530	2,543,430
Developer / Grant Street Projects	3,820,290	138,380	1,961,860	3,921,120	
<b>Total Revenues</b>	<b>\$ 7,107,850</b>	<b>\$ 3,536,240</b>	<b>\$ 5,700,340</b>	<b>\$ 6,565,650</b>	<b>\$ 2,543,430</b>
<b>INTERNAL SERVICE FUNDS</b>					
Fleet Services	\$ 4,814,110	\$ 4,863,070	\$ 4,984,280	\$ 5,663,100	\$ 6,009,140
Equipment	1,425,400	1,176,280	1,168,240	1,680,160	1,616,850
LEAF Fund	(61,760)				
Insurance Funds	2,277,220	2,694,540	2,205,830	2,295,450	2,344,400
<b>Total Revenues</b>	<b>\$ 8,454,970</b>	<b>\$ 8,733,890</b>	<b>\$ 8,358,350</b>	<b>\$ 9,638,710</b>	<b>\$ 9,970,390</b>
<b>GRAND TOTAL</b>	<b>\$ 155,445,440</b>	<b>\$ 140,786,100</b>	<b>\$ 146,057,040</b>	<b>\$ 147,155,750</b>	<b>\$ 146,625,930</b>

# SCHEDULE OF EXPENDITURES

	Actual 2010-11	Adopted 2011-12	Year-End Estimated 2011-12	Proposed 2012-13	Proposed 2013-14
<b>GENERAL FUND:</b>					
<b><u>PROGRAM APPROPRIATIONS</u></b>					
Salaries & Benefits	\$ 37,428,850	\$ 40,485,350	\$ 39,239,770	\$ 39,667,810	\$ 41,092,490
Services & Supplies	8,919,790	9,261,870	8,831,770	10,386,920	10,608,250
Total Operating Cost	46,348,640	49,747,220	48,071,540	50,054,730	51,700,740
Outside Agencies	1,217,830	928,590	1,153,270	864,290	864,290
Debt Service	1,355,700	1,408,330	1,374,380	1,361,650	1,361,650
Transfers	2,560,260	2,367,830	2,367,830	2,388,770	2,388,770
Total	\$ 51,482,430	\$ 54,451,970	\$ 52,967,020	\$ 54,669,440	\$ 56,315,450
<b><u>SUMMARY OF SERVICE PROGRAMS</u></b>					
Mayor & Council	158,010	156,860	156,580	178,630	176,590
City Attorney	1,173,640	1,045,810	964,560	1,064,510	1,103,520
City Manager	2,106,080	2,207,590	2,151,880	2,312,410	2,362,930
Administrative Services	7,660,190	7,632,430	7,321,140	7,614,490	7,725,310
Community Development	2,628,410	2,768,790	2,504,640	2,732,080	2,821,850
Recreation & Parks	7,480,260	7,893,330	7,573,890	8,077,320	8,368,020
Fire	8,051,320	8,255,500	8,282,230	8,465,430	8,759,010
Police	19,707,630	21,995,060	21,558,150	21,850,010	22,555,450
Public Works	2,516,890	2,496,600	2,453,950	2,374,560	2,442,770
TOTAL GENERAL FUND	\$ 51,482,430	\$ 54,451,970	\$ 52,967,020	\$ 54,669,440	\$ 56,315,450
<b>OPERATING FUNDS:</b>					
<b><u>PROGRAM APPROPRIATIONS</u></b>					
Salaries & Benefits	\$ 48,935,590	\$ 53,807,460	\$ 50,637,900	\$ 52,811,910	\$ 54,706,260
Services & Supplies	32,379,900	35,610,480	32,001,230	38,016,510	37,973,330
Total Operating Cost	81,315,490	89,417,940	82,639,130	90,828,420	92,679,590
Capital & Outside Agencies	22,527,120	30,890,330	33,521,990	31,776,820	26,068,930
Debt Service	9,267,600	9,329,580	9,313,580	6,110,580	7,580,580
Transfers	5,542,480	5,271,460	5,267,570	5,278,270	5,278,270
Total	\$ 118,652,690	\$ 134,909,310	\$ 130,742,270	\$ 133,994,090	\$ 131,607,370
<b><u>SUMMARY OF SERVICE PROGRAMS</u></b>					
General	51,482,430	54,451,970	52,967,020	54,669,440	56,315,450
Water Resources	35,014,580	41,153,310	37,971,800	34,788,780	37,120,160
Solid Waste	16,273,470	19,312,300	21,728,140	19,264,200	19,890,690
Public Transit	6,193,950	9,017,210	8,353,970	14,405,760	7,533,930
Library	2,698,850	2,767,560	2,306,070	2,702,740	2,797,650
Park Acquisition & Development	220,580	600,000	161,800	100,000	100,000
Residential Development Tax	6,330	75,000	16,340	360,100	161,500
County Measure D/A	3,391,640	4,253,960	3,957,950	4,421,180	4,401,240
Community Development Block Grant	1,347,320	1,418,690	1,418,690	1,397,110	1,397,110
Successor Agency to the RDA	1,402,700	1,292,000	1,306,950	1,318,930	1,318,930
Public Access TV	220,640	228,560	222,200	227,100	231,960
Traffic Safety	400,200	338,750	331,340	338,750	338,750
TOTAL OPERATING FUNDS	118,652,690	134,909,310	130,742,270	133,994,090	131,607,370
Landscape Services, Mitigation & Grant Func	4,443,690	6,473,420	6,248,670	4,910,140	4,499,160
Capital Projects	6,363,760	3,446,020	4,838,940	12,451,210	8,098,000
Internal Service Funds	9,760,120	12,446,180	13,178,460	14,747,630	14,427,270
<b>GRAND TOTAL</b>	<b>\$ 139,220,260</b>	<b>\$ 157,274,930</b>	<b>\$ 155,008,340</b>	<b>\$ 166,103,070</b>	<b>\$ 158,631,800</b>

# FUND ANALYSIS FOR 2011-12

Fund	Audited 06/30/11 Unassigned Fund Balance	FINANCING SOURCES	
		Resources	
		Expected Revenue	Transfers In
<b>GENERAL FUND</b>			
General	\$ 14,045,530	\$ 46,299,060	\$ 6,849,040
<b>ENTERPRISE FUNDS</b>			
Water Resources	76,018,070	35,618,220	
Solid Waste	68,694,880	17,460,100	
Public Transit	16,675,650	10,505,290	
<b>TOTAL ENTERPRISE FUNDS</b>	<b>161,388,600</b>	<b>63,583,610</b>	
<b>SPECIAL REVENUE FUNDS</b>			
Library	473,340	964,350	1,438,660
Park Acquisition & Development	1,205,150	175,000	
Park Residential Development Tax	414,620	163,690	
County Measure D/A	1,082,250	3,717,780	210,000
CDBG - Block Grant	447,220	1,413,690	
Successor Agency	10,000	1,306,950	
Public Access TV	169,310	229,060	
Traffic Safety	32,610	372,000	
<b>Total Special Revenue Funds</b>	<b>3,834,500</b>	<b>8,342,520</b>	<b>1,648,660</b>
<b>TOTAL OPERATING FUNDS</b>	<b>179,268,630</b>	<b>118,225,190</b>	<b>8,497,700</b>
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation	(3,644,080)	1,242,130	
Landscape Services	2,965,380	2,579,600	1,304,370
Parking & Lighting District	45,800	39,620	
Grant Funds	502,700	109,740	
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>	<b>(130,200)</b>	<b>3,971,090</b>	<b>1,304,370</b>
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects	12,652,880	970,920	
Gas Tax & Local Transportation	3,653,120	2,767,560	
Developer / Grant Street Projects	321,000	1,961,860	
<b>Total Capital Projects Funds</b>	<b>16,627,000</b>	<b>5,700,340</b>	
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services	15,543,040	4,984,280	
Equipment	5,971,010	1,168,240	
LEAF Fund	7,748,560		
Insurance Funds	4,071,950	2,205,830	
<b>Total Internal Service Funds</b>	<b>33,334,560</b>	<b>8,358,350</b>	
<b>GRAND TOTAL</b>	<b>\$ 229,099,990</b>	<b>\$ 136,254,970</b>	<b>\$ 9,802,070</b>

<b>FINANCING USES</b>				
<b>Total Available Financing</b>	<b>Uses</b>		<b>Total Financing Uses</b>	<b>Estimated 6/30/12 Unassigned Fund Balance</b>
	<b>Expenditures</b>	<b>Transfers Out</b>		
\$ 53,148,100	\$ 50,599,190	\$ 2,367,830	\$ 52,967,020	\$ 14,226,610
35,618,220	37,441,770	530,030	37,971,800	73,664,490
17,460,100	21,230,470	497,670	21,728,140	64,426,840
10,505,290	8,248,830	105,140	8,353,970	18,826,970
<u>63,583,610</u>	<u>66,921,070</u>	<u>1,132,840</u>	<u>68,053,910</u>	<u>156,918,300</u>
2,403,010	2,306,070		2,306,070	570,280
175,000	161,800		161,800	1,218,350
163,690	16,340		16,340	561,970
3,927,780	2,790,940	1,167,010	3,957,950	1,052,080
1,413,690	1,143,440	275,250	1,418,690	442,220
1,306,950	1,306,950		1,306,950	10,000
229,060	211,060	11,140	222,200	176,170
372,000	17,840	313,500	331,340	73,270
<u>9,991,180</u>	<u>7,954,440</u>	<u>1,766,900</u>	<u>9,721,340</u>	<u>4,104,340</u>
<u>126,722,890</u>	<u>125,474,700</u>	<u>5,267,570</u>	<u>130,742,270</u>	<u>175,249,250</u>
1,242,130	2,485,010		2,485,010	(4,886,960)
3,883,970	2,754,440	950,960	3,705,400	3,143,950
39,620	11,660	740	12,400	73,020
109,740	45,860		45,860	566,580
<u>5,275,460</u>	<u>5,296,970</u>	<u>951,700</u>	<u>6,248,670</u>	<u>(1,103,410)</u>
970,920	286,100	6,130	292,230	13,331,570
2,767,560	2,881,390	657,560	3,538,950	2,881,730
1,961,860	1,007,760		1,007,760	1,275,100
<u>5,700,340</u>	<u>4,175,250</u>	<u>663,690</u>	<u>4,838,940</u>	<u>17,488,400</u>
4,984,280	5,369,320	115,820	5,485,140	15,042,180
1,168,240	1,632,340	10,380	1,642,720	5,496,530
		2,691,000	2,691,000	5,057,560
2,205,830	3,257,690	101,910	3,359,600	2,918,180
<u>8,358,350</u>	<u>10,259,350</u>	<u>2,919,110</u>	<u>13,178,460</u>	<u>28,514,450</u>
<u>\$ 146,057,040</u>	<u>\$ 145,206,270</u>	<u>\$ 9,802,070</u>	<u>\$ 155,008,340</u>	<u>\$ 220,148,690</u>

# FUND ANALYSIS

## FOR 2012-13

Fund	Estimated 06/30/12 Unassigned Fund Balance	FINANCING SOURCES	
		Resources	
		Expected Revenue	Transfers In
<b>GENERAL FUND</b>			
General	\$ 14,226,610	\$ 47,101,260	\$ 6,673,590
<b>ENTERPRISE FUNDS</b>			
Water Resources	73,664,490	35,165,200	
Solid Waste	64,426,840	17,861,500	
Public Transit	18,826,970	8,065,630	
<b>Total Enterprise Funds:</b>	<b>156,918,300</b>	<b>61,092,330</b>	
<b>SPECIAL REVENUE FUNDS</b>			
Library	570,280	1,019,560	1,438,660
Park Acquisition & Development	1,218,350	140,000	
Park Residential Development Tax	561,970	131,000	
County Measure D/A	1,052,080	4,291,280	210,000
CDBG - Block Grant	442,220	1,397,110	
Successor Agency	10,000	1,318,930	
Public Access TV	176,170	234,810	
Traffic Safety	73,270	372,250	
<b>Total Special Revenue Funds</b>	<b>4,104,340</b>	<b>8,904,940</b>	<b>1,648,660</b>
<b>TOTAL OPERATING FUNDS</b>	<b>175,249,250</b>	<b>117,098,530</b>	<b>8,322,250</b>
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation	(4,886,960)	1,232,260	
Landscape Services	3,143,950	2,589,450	1,380,280
Parking & Lighting District	73,020	48,120	215,000
Grant Funds	566,580	65,500	
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>	<b>(1,103,410)</b>	<b>3,935,330</b>	<b>1,595,280</b>
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects	13,331,570	126,000	
Gas Tax & Local Transportation	2,881,730	2,518,530	
Developer / Grant Street Projects	1,275,100	3,921,120	
<b>Total Capital Projects Funds</b>	<b>17,488,400</b>	<b>6,565,650</b>	
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services	15,042,180	5,663,100	
Equipment	5,496,530	1,680,160	
LEAF Fund	5,057,560		
Insurance Funds	2,918,180	2,295,450	
<b>Total Internal Service Funds</b>	<b>28,514,450</b>	<b>9,638,710</b>	
<b>GRAND TOTAL</b>	<b>\$ 220,148,690</b>	<b>\$ 137,238,220</b>	<b>\$ 9,917,530</b>

<b>FINANCING USES</b>				
<b>Total Available Financing</b>	<b>Uses</b>		<b>Total Financing Uses</b>	<b>Estimated 6/30/13 Unassigned Fund Balance</b>
	<b>Appropriations</b>	<b>Transfers Out</b>		
\$ 53,774,850	\$ 52,280,670	\$ 2,388,770	\$ 54,669,440	\$ 13,332,020
35,165,200	34,247,610	541,170	34,788,780	74,040,910
17,861,500	18,756,070	508,130	19,264,200	63,024,140
8,065,630	14,294,430	111,330	14,405,760	12,486,840
<u>61,092,330</u>	<u>67,298,110</u>	<u>1,160,630</u>	<u>68,458,740</u>	<u>149,551,890</u>
2,458,220	2,702,740		2,702,740	325,760
140,000	100,000		100,000	1,258,350
131,000	360,100		360,100	332,870
4,501,280	3,251,710	1,169,470	4,421,180	1,132,180
1,397,110	1,162,350	234,760	1,397,110	442,220
1,318,930	1,318,930		1,318,930	10,000
234,810	215,960	11,140	227,100	183,880
372,250	25,250	313,500	338,750	106,770
<u>10,553,600</u>	<u>9,137,040</u>	<u>1,728,870</u>	<u>10,865,910</u>	<u>3,792,030</u>
<u>125,420,780</u>	<u>128,715,820</u>	<u>5,278,270</u>	<u>133,994,090</u>	<u>166,675,940</u>
1,232,260	15,150		15,150	(3,669,850)
3,969,730	3,418,110	1,242,480	4,660,590	2,453,090
263,120	233,640	760	234,400	101,740
65,500				632,080
<u>5,530,610</u>	<u>3,666,900</u>	<u>1,243,240</u>	<u>4,910,140</u>	<u>(482,940)</u>
126,000	5,485,860	6,210	5,492,070	7,965,500
2,518,530	2,805,000	657,810	3,462,810	1,937,450
3,921,120	3,496,330		3,496,330	1,699,890
<u>6,565,650</u>	<u>11,787,190</u>	<u>664,020</u>	<u>12,451,210</u>	<u>11,602,840</u>
5,663,100	7,216,840	118,260	7,335,100	13,370,180
1,680,160	1,907,890	10,590	1,918,480	5,258,210
		2,500,000	2,500,000	2,557,560
2,295,450	2,890,900	103,150	2,994,050	2,219,580
<u>9,638,710</u>	<u>12,015,630</u>	<u>2,732,000</u>	<u>14,747,630</u>	<u>23,405,530</u>
<u>\$ 147,155,750</u>	<u>\$ 156,185,540</u>	<u>\$ 9,917,530</u>	<u>\$ 166,103,070</u>	<u>\$ 201,201,370</u>

# FUND ANALYSIS FOR 2013-14

Fund	Estimated 06/30/13 Unassigned Fund Balance	FINANCING SOURCES	
		Resources	
		Expected Revenue	Transfers In
<b>GENERAL FUND</b>			
General	\$ 13,332,020	\$ 48,213,810	\$ 6,673,590
<b>ENTERPRISE FUNDS</b>			
Water Resources	74,040,910	36,360,150	
Solid Waste	63,024,140	18,472,030	
Public Transit	12,486,840	8,031,650	
<b>Total Enterprise Funds:</b>	<b>149,551,890</b>	<b>62,863,830</b>	
<b>SPECIAL REVENUE FUNDS</b>			
Library	325,760	1,021,740	1,438,660
Park Acquisition & Development	1,258,350	160,050	
Park Residential Development Tax	332,870	151,010	
County Measure D/A	1,132,180	4,137,980	210,000
CDBG - Block Grant	442,220	1,397,110	
Successor Agency	10,000	1,318,930	
Public Access TV	183,880	239,760	
Traffic Safety	106,770	374,000	
<b>Total Special Revenue Funds</b>	<b>3,792,030</b>	<b>8,800,580</b>	<b>1,648,660</b>
<b>TOTAL OPERATING FUNDS</b>	<b>166,675,940</b>	<b>119,878,220</b>	<b>8,322,250</b>
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation	(3,669,850)	1,799,750	
Landscape Services	2,453,090	2,616,960	1,380,280
Parking & Lighting District	101,740	49,120	
Grant Funds	632,080	65,530	
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>	<b>(482,940)</b>	<b>4,531,360</b>	<b>1,380,280</b>
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects	7,965,500		
Gas Tax & Local Transportation Developer / Grant Street Projects	1,937,450	2,543,430	
<b>Total Capital Projects Funds</b>	<b>11,602,840</b>	<b>2,543,430</b>	
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services	13,370,180	6,009,140	
Equipment	5,258,210	1,616,850	
LEAF Fund	2,557,560		
Insurance Funds	2,219,580	2,344,400	
<b>Total Internal Service Funds</b>	<b>23,405,530</b>	<b>9,970,390</b>	
<b>GRAND TOTAL</b>	<b>\$ 201,201,370</b>	<b>\$ 136,923,400</b>	<b>\$ 9,702,530</b>

<b>FINANCING USES</b>				
<b>Total Available Financing</b>	<b>Uses</b>		<b>Total Financing Uses</b>	<b>Estimated 6/30/14 Unassigned Fund Balance</b>
	<b>Appropriations</b>	<b>Transfers Out</b>		
\$ 54,887,400	\$ 53,926,680	\$ 2,388,770	\$ 56,315,450	\$ 11,903,970
36,360,150	36,578,990	541,170	37,120,160	73,280,900
18,472,030	19,382,560	508,130	19,890,690	61,605,480
8,031,650	7,422,600	111,330	7,533,930	12,984,560
<u>62,863,830</u>	<u>63,384,150</u>	<u>1,160,630</u>	<u>64,544,780</u>	<u>147,870,940</u>
2,460,400	2,797,650		2,797,650	(11,490)
160,050	100,000		100,000	1,318,400
151,010	161,500		161,500	322,380
4,347,980	3,231,770	1,169,470	4,401,240	1,078,920
1,397,110	1,162,350	234,760	1,397,110	442,220
1,318,930	1,318,930		1,318,930	10,000
239,760	220,820	11,140	231,960	191,680
374,000	25,250	313,500	338,750	142,020
<u>10,449,240</u>	<u>9,018,270</u>	<u>1,728,870</u>	<u>10,747,140</u>	<u>3,494,130</u>
<u>128,200,470</u>	<u>126,329,100</u>	<u>5,278,270</u>	<u>131,607,370</u>	<u>163,269,040</u>
1,799,750	14,490		14,490	(1,884,590)
3,997,240	3,437,780	1,027,480	4,465,260	1,985,070
49,120	18,650	760	19,410	131,450
65,530				697,610
<u>5,911,640</u>	<u>3,470,920</u>	<u>1,028,240</u>	<u>4,499,160</u>	<u>231,930</u>
2,543,430	4,928,980	6,210	4,935,190	3,030,310
	2,505,000	657,810	3,162,810	1,318,070
				1,699,890
<u>2,543,430</u>	<u>7,433,980</u>	<u>664,020</u>	<u>8,098,000</u>	<u>6,048,270</u>
6,009,140	7,276,090	118,260	7,394,350	11,984,970
1,616,850	1,479,360	10,590	1,489,950	5,385,110
		2,500,000	2,500,000	57,560
2,344,400	2,939,820	103,150	3,042,970	1,521,010
<u>9,970,390</u>	<u>11,695,270</u>	<u>2,732,000</u>	<u>14,427,270</u>	<u>18,948,650</u>
<u>\$ 146,625,930</u>	<u>\$ 148,929,270</u>	<u>\$ 9,702,530</u>	<u>\$ 158,631,800</u>	<u>\$ 188,497,890</u>



# TRANSFER ANALYSIS FOR 2012-13

Fund	TRANSFERS IN		
	Cost Allocation	Operating Transfers	Total Transfers
<b>GENERAL FUND</b>			
General	\$ 1,690,070	\$ 4,983,520	\$ 6,673,590
<b>ENTERPRISE FUNDS</b>			
Water Resources			
Solid Waste			
Public Transit			
<b>Total Enterprise Funds:</b>			
<b>SPECIAL REVENUE FUNDS</b>			
Library		1,438,660	1,438,660
Park Acquisition & Development			
Park Residential Development Tax			
County Measure A		210,000	210,000
CDBG - Block Grant			
Successor Agency			
Public Access TV			
Traffic Safety			
<b>Total Special Revenue Funds</b>		1,648,660	1,648,660
<b>TOTAL OPERATING FUNDS</b>	1,690,070	6,632,180	8,322,250
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation			
Landscape Services		1,380,280	1,380,280
Parking & Lighting District		215,000	215,000
Grant Funds			
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>		1,595,280	1,595,280
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects			
Gas Tax & Local Transportation			
Developer / Grant Street Projects			
<b>Total Capital Projects Funds</b>			
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services			
Equipment			
LEAF Fund			
Insurance Funds			
<b>Total Internal Service Funds</b>			
<b>GRAND TOTAL</b>	<b>\$ 1,690,070</b>	<b>\$ 8,227,460</b>	<b>\$ 9,917,530</b>

<b>TRANSFERS OUT</b>			
<b>Cost Allocation</b>	<b>Operating Transfers</b>	<b>Total Transfers</b>	<b>Net Transfers</b>
\$ 89,400	\$ 2,299,370	\$ 2,388,770	\$ 4,284,820
541,170		541,170	(541,170)
508,130		508,130	(508,130)
111,330		111,330	(111,330)
<u>1,160,630</u>		<u>1,160,630</u>	<u>(1,160,630)</u>
			1,438,660
119,470	1,050,000	1,169,470	(959,470)
	234,760	234,760	(234,760)
	11,140	11,140	(11,140)
	313,500	313,500	(313,500)
<u>119,470</u>	<u>1,609,400</u>	<u>1,728,870</u>	<u>(80,210)</u>
<u>1,369,500</u>	<u>3,908,770</u>	<u>5,278,270</u>	<u>3,043,980</u>
69,790	1,172,690	1,242,480	137,800
760		760	214,240
<u>70,550</u>	<u>1,172,690</u>	<u>1,243,240</u>	<u>352,040</u>
6,210		6,210	(6,210)
11,810	646,000	657,810	(657,810)
<u>18,020</u>	<u>646,000</u>	<u>664,020</u>	<u>(664,020)</u>
118,260		118,260	(118,260)
10,590		10,590	(10,590)
	2,500,000	2,500,000	(2,500,000)
103,150		103,150	(103,150)
<u>232,000</u>	<u>2,500,000</u>	<u>2,732,000</u>	<u>(2,732,000)</u>
<u>\$ 1,690,070</u>	<u>\$ 8,227,460</u>	<u>\$ 9,917,530</u>	<u>\$</u>

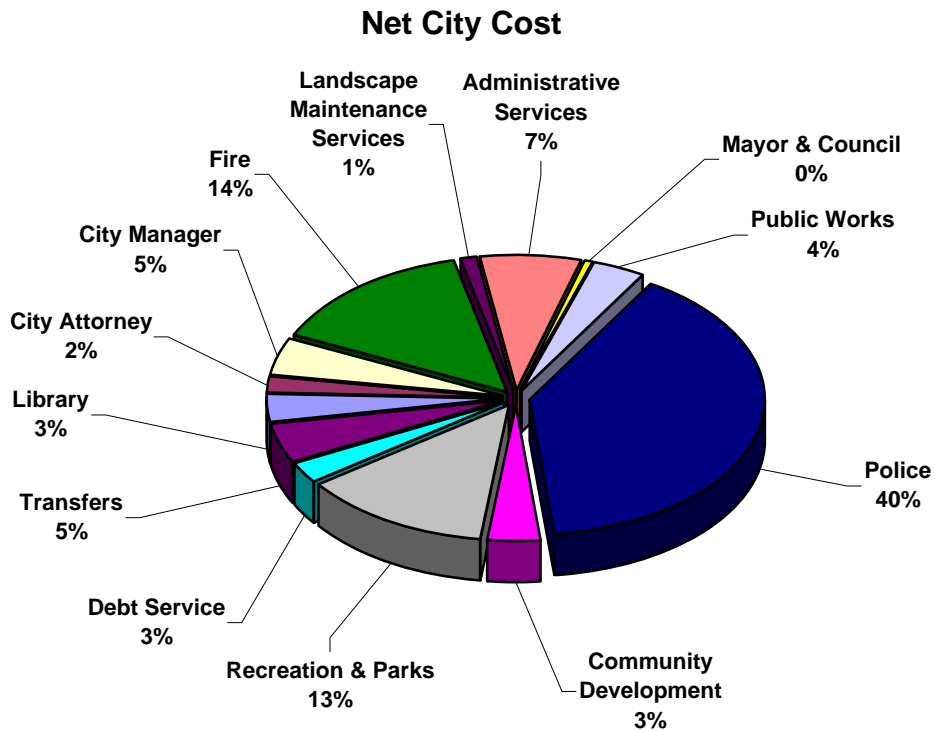
# TRANSFER ANALYSIS FOR 2013-14

Fund	TRANSFERS IN		
	Cost Allocation	Operating Transfers	Total Transfers
<b>GENERAL FUND</b>			
General	\$ 1,690,070	\$ 4,983,520	\$ 6,673,590
<b>ENTERPRISE FUNDS</b>			
Water Resources			
Solid Waste			
Public Transit			
<b>Total Enterprise Funds:</b>			
<b>SPECIAL REVENUE FUNDS</b>			
Library		1,438,660	1,438,660
Park Acquisition & Development			
Park Residential Development Tax			
County Measure A		210,000	210,000
CDBG - Block Grant			
Successor Agency			
Public Access TV			
Traffic Safety			
<b>Total Special Revenue Funds</b>		1,648,660	1,648,660
<b>TOTAL OPERATING FUNDS</b>	1,690,070	6,632,180	8,322,250
<b>LANDSCAPE SERVICES, MITIGATION, &amp; GRANT FUNDS</b>			
Growth Mitigation			
Landscape Services		1,380,280	1,380,280
Parking & Lighting District			
Grant Funds			
<b>Total Landscape Services, Mitigation, &amp; Grant Funds</b>		1,380,280	1,380,280
<b>CAPITAL PROJECTS FUNDS</b>			
General Fund Capital Projects			
Gas Tax & Local Transportation Developer / Grant Street Projects			
<b>Total Capital Projects Funds</b>			
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Services			
Equipment			
LEAF Fund			
Insurance Funds			
<b>Total Internal Service Funds</b>			
<b>GRAND TOTAL</b>	<b>\$ 1,690,070</b>	<b>\$ 8,012,460</b>	<b>\$ 9,702,530</b>

<b>TRANSFERS OUT</b>			
<b>Cost Allocation</b>	<b>Operating Transfers</b>	<b>Total Transfers</b>	<b>Net Transfers</b>
\$ 89,400	\$ 2,299,370	\$ 2,388,770	\$ 4,284,820
541,170		541,170	(541,170)
508,130		508,130	(508,130)
111,330		111,330	(111,330)
<u>1,160,630</u>		<u>1,160,630</u>	<u>(1,160,630)</u>
			1,438,660
119,470	1,050,000	1,169,470	(959,470)
	234,760	234,760	(234,760)
	11,140	11,140	(11,140)
	313,500	313,500	(313,500)
<u>119,470</u>	<u>1,609,400</u>	<u>1,728,870</u>	<u>(80,210)</u>
<u>1,369,500</u>	<u>3,908,770</u>	<u>5,278,270</u>	<u>3,043,980</u>
69,790	957,690	1,027,480	352,800
760		760	(760)
<u>70,550</u>	<u>957,690</u>	<u>1,028,240</u>	<u>352,040</u>
6,210		6,210	(6,210)
11,810	646,000	657,810	(657,810)
<u>18,020</u>	<u>646,000</u>	<u>664,020</u>	<u>(664,020)</u>
118,260		118,260	(118,260)
10,590		10,590	(10,590)
	2,500,000	2,500,000	(2,500,000)
103,150		103,150	(103,150)
<u>232,000</u>	<u>2,500,000</u>	<u>2,732,000</u>	<u>(2,732,000)</u>
<u>\$ 1,690,070</u>	<u>\$ 8,012,460</u>	<u>\$ 9,702,530</u>	<u>\$</u>

# NET CITY COST

2012-13



	Program Cost	Program Generated Revenues	Net City Cost
<b>GENERAL FUND:</b>			
Mayor & Council	\$ 178,630	\$	\$ 178,630
City Attorney	1,064,510	47,250	1,017,260
City Manager	2,312,410	1,200	2,311,210
Administrative Services	3,864,070	328,050	3,536,020
Community Development	2,732,080	977,150	1,754,930
Recreation & Parks	8,077,320	1,431,780	6,645,540
Fire	8,465,430	1,169,900	7,295,530
Police	21,850,010	1,582,450	20,267,560
Public Works	2,374,560	418,600	1,955,960
Debt Service	1,361,650		1,361,650
Transfers	2,388,770		2,388,770
Total General Fund	54,669,440	5,956,380	48,713,060
<b>SPECIAL REVENUE FUND:</b>			
Library	2,702,740	1,019,560	1,683,180
<b>OTHER FUND:</b>			
Landscape Maintenance Services *	4,660,590	3,201,770	650,710
<b>TOTAL</b>	<b>\$ 62,032,770</b>	<b>\$ 10,177,710</b>	<b>\$ 51,046,950</b>

\*Net City Cost represents the general benefit the City receives and legally required to contribute toward the maintenance of its Landscape Maintenance Services (districts).